



Revenue estimates

for the year ending 31st March 2010

The 2009/10 detailed staffing and overhead estimates and the portfolio estimates allow for inflation at 2 ½ % for pay and for non-pay (where necessary).

This provision for inflation in 2009/10 has been reduced to 1% in the General Fund and Housing Revenue Account summaries (pages A1 and F1).

and

Capital estimates

to the year ending 31st March 2012

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

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<u>Notes :</u>	
(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

GENERAL FUND SUMMARY

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	Portfolio			
3,738,615	Finance	3,411,190	3,373,740	3,560,470
294,792	Staffing	326,290	291,330	343,060
4,912,465	Environmental Services	5,842,700	5,779,840	6,462,290
0	Income foregone on fees and charges in 2009/10	0	0	(17,150)
1,099,742	Housing (General Fund)	1,540,060	1,644,940	1,333,320
2,327,801	Planning	2,290,500	2,133,680	2,370,210
1,819,077	New Communities	2,078,260	2,280,710	2,489,880
451,894	Leader	407,480	396,710	533,950
383,887	Policy, Improvement and Communications	543,360	436,830	493,910
206,896	Capital Grants credited to services	125,120	218,340	301,810
-	Efficiency savings not included above	(215,900)	(100,000)	(250,000)
15,235,169	Fully Allocated Net Portfolio Expenditure	16,349,060	16,456,120	17,621,750
0	Unallocated			
0	Reduction for vacancies	(169,850)	(33,180)	(213,300)
0	Reduction for inflation from 2.5% to 1%	0	0	(262,000)
0	Expenditure on Precautionary Items	75,000	0	75,000
0	Support for Economic Downturn	0	0	150,000
15,235,169	Net Portfolio Expenditure	16,254,210	16,422,940	17,371,450
116,022	Internal Drainage Boards	122,500	116,530	141,400
(2,314,700)	Interest on Balances	(1,900,000)	(2,080,000)	(1,250,000)
	Capital Charges, etc.			
(993,921)	Depreciation - General Fund	(750,150)	(721,520)	(893,000)
163,899	Interest - Housing Revenue Account	138,000	128,000	48,000
12,206,469	Net District Council General Fund Expenditure	13,864,560	13,865,950	15,417,850
	Appropriation to/(from) balances			
1,275,111	General Fund	171,710	170,450	(720,950)
(111,000)	Other reserves	(111,000)	(111,000)	(111,000)
0	Housing and Planning Delivery Grant to meet reduction in income on planning fees and land charges	0	0	(327,900)
13,370,580	General Expenses	13,925,270	13,925,400	14,258,000
	(Budget Requirement for Capping purposes)			
(7,562,200)	Formula Grant	(7,711,000)	(7,711,130)	(7,749,690)
(10,848)	(Surplus)/Deficit on Collection Fund	3,100	3,100	46,840
5,797,532	Demand on Collection Fund	6,217,370	6,217,370	6,555,150
	Tax Base for tax setting purposes (Band D equivalents) multiplied by Basic Amount of Council Tax for the District equals			
Number 56,694		Number 57,959.9		Number 58,252.5
£ p 102.26		£ p 107.27		£ p 112.53
£ 5,797,532	Income to be raised from Council taxpayers	£ 6,217,370		£ 6,555,150
	Balances at year end (excluding Section 106 monies)			
	Revenue			
(7,821,027)	General Fund	(7,231,166)	(7,991,477)	(7,270,527)
(1,578,922)	Earmarked Reserves			
(3,631,233)	Housing Revenue Account	(2,099,390)	(2,993,550)	(2,127,540)
	Capital			
(1,977,022)	Earmarked Reserves			
(65,577)	from revenue contributions			
(9,288,546)	from capital receipts			
	Usable Capital Receipts	(2,817,030)	(4,024,570)	0

Actual 2007/08 £	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS			
	Portfolio Staffing Expenditure			
3,835,102	Finance	4,061,810	4,064,690	4,347,280
268,966	Staffing	316,800	353,980	391,750
1,964,819	Environmental Services	2,160,640	2,140,130	2,276,710
3,252,712	Housing	3,477,130	3,695,870	3,507,400
2,346,123	Planning	2,661,860	2,417,760	2,680,850
1,182,977	New Communities	1,635,780	1,659,460	1,979,930
1,818,033	Policy, Improvement and Communications	2,069,690	2,059,190	2,111,720
239,365	Leader	263,380	194,780	246,920
0	Unallocated reductions	(215,000)	(42,000)	(270,000)
<u>14,908,097</u>	Staffing Expenditure excluding overheads	<u>16,432,090</u>	<u>16,543,860</u>	<u>17,272,560</u>
	Overhead Accounts			
134,128	Waterbeach Depot	117,670	122,010	126,380
1,350,911	Cambourne Office	948,050	1,033,090	1,009,940
262,585	Central Expenses	325,490	323,940	325,130
381,405	Central Support Services - Other	381,580	381,260	375,380
<u>17,037,126</u>	Staffing Expenditure and Overheads	<u>18,204,880</u>	<u>18,404,160</u>	<u>19,109,390</u>
(522,465)	Less Recharges included above from : Staffing to Overheads	(460,410)	(548,890)	(503,130)
<u>16,514,661</u>	Net rechargeable costs	<u>17,744,470</u>	<u>17,855,270</u>	<u>18,606,260</u>
(16,514,661)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(17,959,470)	(17,897,270)	(18,876,260)
0	Unallocated reductions to General Fund/HRA/Capital	(215,000)	(42,000)	(270,000)
0	Less unallocated reductions apportioned to: HRA/Capital	45,150	8,820	56,700
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(169,850)</u>	<u>(33,180)</u>	<u>(213,300)</u>

Effect of excluding capital charges from net rechargeable costs:

Staffing				
14,908,097	Staffing Expenditure excluding overheads	16,432,090	16,543,860	17,272,560
(350,015)	Less capital charges (ICT and Contact Centre)	(430,320)	(345,860)	(326,850)
<u>14,558,082</u>	Net staffing costs excluding capital charges	<u>16,001,770</u>	<u>16,198,000</u>	<u>16,945,710</u>
Overhead Accounts				
1,606,564	Overhead Expenditure excluding staffing recharges	1,312,380	1,311,410	1,333,700
(420,056)	Less capital charges (Admin Buildings)	(171,940)	(171,940)	(172,940)
<u>1,186,508</u>	Net overhead costs excluding capital charges	<u>1,140,440</u>	<u>1,139,470</u>	<u>1,160,760</u>
Total				
<u>16,514,661</u>	Net rechargeable costs	<u>17,744,470</u>	<u>17,855,270</u>	<u>18,606,260</u>
(770,071)	Less capital charges (no overall effect on General Fund)	(602,260)	(517,800)	(499,790)
<u>15,744,590</u>	Net rechargeable costs excluding capital charges	<u>17,142,210</u>	<u>17,337,470</u>	<u>18,106,470</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)				
EXPENDITURE				
Employees				
11,841,411	Salaries(excluding Wardens)	13,759,440	13,223,500	14,670,260
631,390	Other Employee Costs	199,300	652,410	190,440
20,523	Premises	6,250	6,270	6,420
Transport Related Expenses				
406,987	Car Allowances	475,590	452,290	474,110
Supplies & Services				
130,389	Equipment, Furniture, Materials,Clothing etc.	113,670	123,020	111,140
	Printing, Stationery, General			
102,731	Office Expenses,Books and Manuals etc.	109,880	104,830	110,240
80,535	Internal Audit Fees	82,550	83,840	87,200
240	Bank Charges	0	0	0
144,371	Legal, Professional and Consultancy	154,250	216,450	81,440
30,577	Data Capture	33,020	32,020	59,700
23,122	Other	34,760	39,810	35,000
Communications and Computing				
112,973	Postage	128,500	101,840	102,930
60,068	Telephones	66,400	60,690	63,050
344,403	Computers and Word Processors	392,440	473,030	377,970
358	Debit Cards	650	350	400
Expenses				
12,936	Staff Subsistence	14,170	13,280	14,160
91,473	Seminars and Courses	109,980	104,690	100,200
Grants and Subscriptions				
41,756	Subscription to Professional Bodies	52,440	51,630	54,310
Capital Financing Costs				
0	Direct Revenue Financing	0	0	0
413,407	Capital Charges	430,320	347,940	346,850
Miscellaneous				
24,828	Other	29,510	25,750	31,110
Agency and Contracted Services				
644,094	External Contractors	676,500	676,500	683,580
Income				
(63,392)	Deferred Government Grants	0	(2,080)	(20,000)
(49,505)	Government Grants	(33,500)	(83,480)	0
(137,578)	Other Income	(189,030)	(118,720)	(37,950)
<u>14,908,097</u>	ALLOCATED DIRECT EXPENDITURE SUMMARY	<u>16,647,090</u>	<u>16,585,860</u>	<u>17,542,560</u>
0	Unallocated reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Unallocated reduction for training underspendings	(50,000)	0	0
0	Unallocated provision for Single Status	90,000	0	0
<u>14,908,097</u>	TOTAL DIRECT EXPENDITURE SUMMARY	<u>16,432,090</u>	<u>16,543,860</u>	<u>17,272,560</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
FINANCE				
EXPENDITURE				
	Employees			
3,169,653	Salaries	3,580,970	3,411,820	3,820,540
26,945	Appointment of New Staff	17,120	29,260	49,710
254,548	Agency Staff	41,060	217,350	23,180
19,215	Training	16,500	14,300	6,920
5,107	Other	0	920	120
	Premises			
1,164	Rent	890	910	930
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
50,260	Car Allowances	51,110	51,010	53,630
	Supplies and Services			
87,749	Equipment, Furniture and Materials	86,910	90,840	86,160
1,368	Clothing and Laundry	960	820	960
	Printing, Stationery and General			
33,573	Office Expenses	39,350	36,600	39,070
28,372	Books and Manuals	27,720	28,570	28,850
80,535	Internal Audit Fees	82,550	83,840	87,200
6,371	Legal	6,500	5,500	6,000
240	Bank Charges	0	0	0
2,794	Professional and Consultancy	10,000	13,000	8,000
0	Delivery Fees	0	0	0
8,240	Other	7,620	7,700	7,500
	Communications and Computing			
63,683	Postage	70,870	60,860	61,000
2,649	Telephones	2,660	1,810	2,010
0	Development of Orchard System	0	0	0
39,932	Purchase of Equipment and Software	16,280	40,800	6,060
3,121	Rental and Operational Leases	3,190	0	0
291	Repair and Maintenance	1,030	10,090	10,090
0	Materials	0	0	0
0	Stationery	0	0	100
300	Insurance	300	300	310
358	Debit Cards	650	350	400
	Expenses			
2,876	Staff Subsistence	4,570	3,960	4,120
31,140	Seminars and Courses	33,490	33,030	31,750
	Grants and Subscriptions			
14,047	Subscription to Professional Bodies	19,850	15,620	16,540
	Miscellaneous			
1,525	Other	3,660	1,670	1,330
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(49,505)	Government Grants	(33,500)	(83,480)	0
(51,449)	Other	(30,500)	(12,760)	(5,200)
<u>3,835,102</u>	DIRECT EXPENDITURE SUMMARY	<u>4,061,810</u>	<u>4,064,690</u>	<u>4,347,280</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
STAFFING				
EXPENDITURE				
	Employees			
235,005	Salaries	282,070	302,970	353,950
12,373	Appointment of New Staff	3,380	5,500	3,380
563	Agency Staff	0	11,820	0
3,375	Training	4,300	0	3,640
107	Other	0	0	0
	Premises			
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
147	Other	0	0	0
	Transport Related Expenses			
2,211	Car Allowances	3,550	1,400	1,440
	Supplies and Services			
0	Equipment, Furniture and Materials	610	2,870	510
58	Clothing and Laundry	100	100	100
	Printing, Stationery and General			
1,185	Office Expenses	7,680	1,100	3,100
1,638	Books and Manuals	1,590	2,220	2,280
0	Internal Audit Fees	0	0	0
0	Legal	0	800	0
0	Bank Charges	0	0	0
2,887	Professional and Consultancy	2,750	14,820	14,000
0	Delivery Fees	0	0	0
0	Other	0	0	0
	Communications and Computing			
1,098	Postage	1,540	1,100	1,100
1,747	Telephones	1,650	1,000	1,030
0	Development of Orchard System	0	0	0
0	Purchase of Equipment and Software	0	3,290	2,300
0	Rental and Operational Leases	0	0	0
2,364	Repair and Maintenance	2,340	370	380
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
0	Debit Cards	0	0	0
	Expenses			
52	Staff Subsistence	70	70	70
3,232	Seminars and Courses	4,000	3,500	3,390
	Grants and Subscriptions			
996	Subscription to Professional Bodies	1,250	1,130	1,160
	Miscellaneous			
0	Other	0	0	0
	Capital Financing Costs			
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
0	Government Grants	0	0	0
(72)	Other	(80)	(80)	(80)
<u>268,966</u>	DIRECT EXPENDITURE SUMMARY	<u>316,800</u>	<u>353,980</u>	<u>391,750</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	PORTFOLIO STAFFING COSTS			
	ENVIRONMENTAL SERVICES			
	EXPENDITURE			
	Employees			
1,715,169	Salaries	1,894,890	1,887,610	2,013,870
19,302	Appointment of New Staff	12,500	6,280	12,500
7,787	Agency Staff	15,570	12,030	15,570
5,482	Training	9,830	8,330	7,110
1,224	Other	270	1,380	270
	Transport Related Expenses			
103,988	Car Allowances	123,330	119,280	122,340
	Supplies and Services			
17,669	Equipment, Furniture and Materials	9,630	14,640	9,630
2,340	Clothing and Laundry	2,150	1,500	1,850
	Printing, Stationery and General			
7,189	Office Expenses	6,460	7,550	6,600
3,532	Books and Manuals	3,280	2,900	3,280
11,284	Legal	0	0	0
2,824	Professional and Consultancy	5,450	16,830	5,430
14,882	Other - Out of Hours Telephone Service	27,140	17,200	27,500
	Communications and Computing			
8,299	Postage	8,800	7,690	8,130
4,378	Telephones	7,060	5,320	5,570
3,708	Purchase of Equipment and Software	1,600	2,590	2,590
0	Repairs & Maintenance	0	0	0
0	Stationery	0	0	0
2,905	Insurance	2,900	3,160	3,190
	Expenses			
4,328	Staff Subsistence	3,000	3,520	3,320
23,835	Seminars and Courses	20,040	17,620	17,370
	Grants and Subscriptions			
3,906	Subscription to Professional Bodies	6,220	5,600	5,880
	Miscellaneous			
1,009	Other	750	840	4,940
	Income			
(221)	Other	(230)	(1,740)	(230)
<u>1,964,819</u>	DIRECT EXPENDITURE SUMMARY	<u>2,160,640</u>	<u>2,140,130</u>	<u>2,276,710</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
HOUSING				
EXPENDITURE				
	Employees			
2,270,305	Salaries	2,506,250	2,561,820	2,589,080
33,944	Appointment of New Staff	2,000	28,530	0
112,617	Agency Staff	20,700	153,030	12,430
4,936	Training	5,600	11,750	10,790
277	Other	0	0	0
	Premises Related Expenses			
165	Garage Rents	110	110	110
0	Other	0	0	0
	Transport Related Expenses			
112,455	Car Allowances	121,510	119,660	119,360
	Supplies and Services			
1,345	Equipment, Furniture and Materials	4,560	3,000	2,830
617	Clothing and Laundry	800	580	680
	Printing, Stationery and General			
9,673	Office Expenses	10,440	11,180	11,150
1,141	Books and Manuals	850	730	880
0	Legal	0	0	0
0	Bank Charges	0	0	0
49,828	Professional and Consultancy	15,200	45,030	13,500
0	Other	0	0	0
	Communications and Computing			
18,323	Postage	21,500	18,670	18,600
4,441	Telephones	6,150	5,480	4,940
7,192	Purchase of Equipment and Software	3,300	10,210	2,200
0	Repairs and Maintenance	0	200	200
0	Rental & Operating Leases	0	890	1,800
0	Insurance	0	0	0
	Expenses			
1,477	Staff Subsistence	2,010	1,880	1,870
13,243	Seminars and Courses	21,450	22,880	18,380
	Grants and Subscriptions			
7,950	Subscription to Professional Bodies	8,050	10,320	10,530
	Miscellaneous			
19,740	Other	23,000	20,770	0
	Agency & Contracted Services			
644,094	External Contractors	676,500	676,500	683,580
	Capital Financing Costs			
38,324	Capital Charges	91,660	38,740	31,930
	Income			
(50,000)	Deferred Government Grants	0	0	0
(49,375)	Other	(64,510)	(46,090)	(27,440)
<u>3,252,712</u>	DIRECT EXPENDITURE SUMMARY	<u>3,477,130</u>	<u>3,695,870</u>	<u>3,507,400</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
PLANNING				
EXPENDITURE				
	Employees			
2,118,414	Salaries	2,449,050	2,158,210	2,455,260
33,167	Appointment of New Staff	0	15,130	0
4,343	Agency Staff	0	0	0
8,371	Training	8,790	10,750	7,750
0	Other	0	400	0
	Premises			
199	Other	0	0	0
	Transport Related Expenses			
96,584	Car Allowances	114,860	105,210	113,900
	Supplies and Services			
6,118	Equipment, Furniture and Materials	5,720	5,580	5,640
0	Clothing and Laundry	30	30	30
	Printing, Stationery and General			
7,887	Office Expenses	4,810	4,660	4,810
0	Legal	0	1,000	0
1,646	Books and Manuals	1,360	1,660	1,360
	Services			
1,895	Professional and Consultancy	0	32,850	0
30,577	Data capture	33,020	32,020	59,700
0	Other	0	14,860	0
	Communications and Computing			
16,314	Postage	19,520	10,250	10,520
1,269	Telephones	1,570	1,170	1,290
0	Purchase of Equipment and Software	110	2,630	0
0	Repair and Maintenance	0	0	0
488	Insurance	480	470	470
	Expenses			
1,649	Staff Subsistence	1,340	1,380	1,400
8,480	Seminars and Courses	11,240	9,270	9,430
	Grants and Subscriptions			
6,277	Subscription to Professional Bodies	7,910	7,990	7,090
	Miscellaneous			
2,367	Other	1,950	1,950	2,000
	Capital Financing Costs			
105	Capital Charges	100	310	200
	Income			
0	Government Grants	0	0	0
(27)	Other	0	(20)	0
<u>2,346,123</u>	DIRECT EXPENDITURE SUMMARY	<u>2,661,860</u>	<u>2,417,760</u>	<u>2,680,850</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
NEW COMMUNITIES				
EXPENDITURE				
	Employees			
1,116,995	Salaries	1,595,160	1,532,560	1,878,490
14,828	Appointment of New Staff	0	49,350	0
315	Agency Staff	0	32,000	0
3,143	Training	8,650	6,070	7,910
210	Other	0	610	0
	Premises			
0	Repairs & Maintenance	0	0	0
168	Other	0	0	0
	Transport Related Expenses			
25,175	Car Allowances	41,650	41,660	47,270
	Supplies and Services			
4,909	Equipment,Furniture and Materials	1,080	1,890	1,620
0	Clothing & Laundry	0	150	100
3,653	Printing, Stationery and Office Exps	2,260	3,030	3,280
413	Books and Manuals	1,370	820	1,650
	Services			
10,935	Professional & Consultancy	60,500	10,000	0
0	Microfilming	0	0	0
0	Other	0	50	0
	Communications and Computing			
4,683	Postage	5,940	3,070	3,250
839	Telephones	880	680	790
455	Purchase of Equipment & Software	0	0	0
0	Development of Orchard	0	0	0
0	Repairs & Maintenance	0	0	0
0	Rental & Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
1,064	Staff Subsistence	1,200	1,350	1,770
4,857	Seminars & Courses	6,050	8,060	7,730
	Grants and Subscriptions			
4,513	Subscription to Professional Bodies	4,750	6,240	8,380
	Miscellaneous			
51	Other	0	0	22,690
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(14,229)	Other	(93,710)	(38,130)	(5,000)
<u>1,182,977</u>	DIRECT EXPENDITURE SUMMARY	<u>1,635,780</u>	<u>1,659,460</u>	<u>1,979,930</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
POLICY, IMPROVEMENT AND COMMUNICATIONS (including ICT)				
EXPENDITURE				
Employees				
970,111	Salaries	1,201,620	1,182,970	1,323,280
23,935	Appointment of New Staff	7,660	15,010	7,660
23,245	Agency Staff	0	400	0
6,328	Training	25,370	21,500	21,500
393	Other	0	480	0
Premises Related Expenses				
216	Garage Rents	0	0	0
18,447	Repairs & Maintenance	5,250	5,250	5,380
17	Other	0	0	0
Transport Related Expenses				
8,571	Car Allowances	8,680	6,780	7,330
Supplies and Services				
8,216	Equipment, Furniture and Materials	920	920	930
0	Clothing and Laundry	0	50	0
Printing, Stationery and General				
1,107	Office Expenses	1,090	2,780	2,830
1,410	Books and Manuals	1,350	850	860
55,553	Professional and Consultancy	53,850	76,620	34,510
Communications and Computing				
248	Postage	330	200	330
44,572	Telephones	46,050	45,030	47,200
61,989	Purchase of Equipment & Software	94,090	118,420	53,920
16,682	Development of Orchard	18,450	19,900	17,800
198,750	Repair and Maintenance	243,370	254,900	271,630
1,526	Rental and Operational Leases	0	0	0
99	Stationery	0	0	0
4,601	Insurance	5,000	4,810	4,930
Expenses				
1,417	Staff Subsistence	1,910	960	1,450
5,095	Seminars and Courses	12,010	9,440	10,950
Grants and Subscriptions				
3,783	Subscription to Professional Bodies	3,980	4,360	4,360
Miscellaneous				
136	Other	150	150	150
Capital Financing Costs				
374,978	Capital Charges	338,560	308,890	314,720
Income				
(13,392)	Deferred Government Grants	0	(2,080)	(20,000)
0	Other	0	(19,400)	0
<u>1,818,033</u>	DIRECT EXPENDITURE SUMMARY	<u>2,069,690</u>	<u>2,059,190</u>	<u>2,111,720</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PORTFOLIO STAFFING COSTS				
LEADER				
EXPENDITURE				
	Employees			
245,759	Salaries	249,430	185,540	235,790
3,401	Appointment of New Staff	0	0	0
374	Agency Staff	0	0	0
1,535	Training	0	0	0
0	Other	0	230	0
	Premises			
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
	Transport Related Expenses			
7,743	Car Allowances	10,900	7,290	8,840
	Supplies and Services			
0	Equipment, Furniture and Materials	200	50	100
0	Clothing and Laundry	0	0	0
	Printing, Stationery and General			
312	Office Expenses	220	170	220
0	Books and Manuals	50	10	20
0	Professional and Consultancy	0	0	0
	Communications and Computing			
325	Postage	0	0	0
173	Telephones	380	200	220
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
	Expenses			
73	Staff Subsistence	70	160	160
1,591	Seminars and Courses	1,700	890	1,200
	Grants and Subscriptions			
284	Subscription to Professional Bodies	430	370	370
	Miscellaneous			
0	Other	0	370	0
	Agency and Contracted Services			
0	External Contractors	0	0	0
	Capital Financing Costs			
0	Capital Charges	0	0	0
	Income			
0	Deferred Government Grants	0	0	0
(22,205)	Other	0	(500)	0
<u>239,365</u>	DIRECT EXPENDITURE SUMMARY	<u>263,380</u>	<u>194,780</u>	<u>246,920</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
WATERBEACH DEPOT				
EXPENDITURE				
Premises Related Expenses				
1,969	Repair and Maintenance	3,100	3,100	3,100
13,875	Rates	14,220	14,440	15,020
13,249	Water and Sewerage Services	14,140	13,580	13,920
35,001	Rent	35,000	35,000	35,000
2,139	Fire protection/security	2,960	2,960	2,260
9,983	Cleaning and Domestic Supplies	10,180	9,950	10,180
4,488	Catering Provisions	5,560	4,790	5,340
908	Premises Insurance	920	810	830
Supplies and Services				
2,432	Equipment	1,870	1,270	1,870
21,335	Communications and IT	20,650	24,060	24,680
788	Miscellaneous insurance	630	640	660
135	Miscellaneous other	690	0	630
Central, Departmental and Support Services				
7,417	Total services on previous basis	7,750	0	0
0	Corporate Services	0	680	730
0	Health and Environmental Services	0	10,730	11,160
20,409	Capital Charges	0	0	1,000
<u>134,128</u>	NET EXPENDITURE to be recharged	<u>117,670</u>	<u>122,010</u>	<u>126,380</u>
CAMBOURNE OFFICE				
EXPENDITURE				
Transport Related Expenses				
83,308	Contract Hire	7,370	8,040	0
47,705	Travel	8,630	7,560	0
Premises Related Expenses				
48,748	Repair and Maintenance	45,340	47,810	47,350
3,278	Grounds Maintenance	3,330	3,450	3,540
77,407	Energy Costs	90,180	98,340	113,700
Rent & Rates				
289,488	Business Rates	296,730	301,220	313,270
0	Car Park Lease	7,500	10,000	0
19,313	Business Park service charge	19,540	19,540	19,540
3,535	Water Services	3,580	6,510	6,680
909	Fixtures and Fittings	1,160	1,160	1,160
6,232	Purchase of Security Systems	7,330	7,330	7,330
69,366	Cleaning and Domestic Supplies	78,370	70,710	75,540
9,681	Premises Insurance	10,800	10,450	10,950
Supplies and Services				
21,916	Equipment, Furniture & Fittings	5,490	5,490	5,490
6,500	Legal / architects Fees - Car Park	0	60	0
36,816	Consultancy	0	0	0
0	Pest control	0	90	90
Communications and Computing				
60,104	Telephones	65,480	50,030	51,280
1,080	New Equipment	1,000	1,000	1,000
2,057	Maintenance	13,430	20,830	25,220
2,948	Miscellaneous Expenses	2,700	3,020	3,090
6,608	Miscellaneous Insurance	8,110	8,280	8,490
Central, Departmental and Support Services				
154,265	Total services on previous basis	100,040	0	0
0	Corporate Services	0	11,650	11,550
0	Health and Environmental Services	0	850	880
0	Affordable Homes	0	167,730	131,850
Capital Financing Costs				
399,647	Capital Charges	171,940	171,940	171,940
<u>1,350,911</u>	TOTAL EXPENDITURE	<u>948,050</u>	<u>1,033,090</u>	<u>1,009,940</u>
INCOME				
0	Other Recoverable Costs	0	0	0
<u>1,350,911</u>	NET EXPENDITURE to be recharged	<u>948,050</u>	<u>1,033,090</u>	<u>1,009,940</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CENTRAL EXPENSES				
EXPENDITURE				
Employees				
33,762	Personal Training Scheme/Investors in People	61,520	59,130	54,130
5,653	ICT Training	10,760	9,120	9,120
8,302	Employee Assistance Programme	16,280	16,280	16,280
50	Bright Ideas Scheme	500	500	500
0	Equality Issues (moved to Community Services)	0	0	0
539	Compensation for Loss of Office	560	560	580
10,875	East of England Regional Assembly	11,150	11,300	11,580
1,799	Employers Organisation/IDEA	1,850	0	0
91,983	Employee Related Insurance	98,500	104,780	112,550
Supplies and Services				
5,654	Security Services	5,790	5,790	5,930
23,746	Health and Safety at Work Legislation	30,060	29,550	29,650
1,471	Other	3,350	3,350	3,350
Central, Departmental and Support Services				
79,905	Total services on previous basis	87,170	0	0
0	Chief Officers and Housing Futures	0	1,000	0
0	Corporate Services	0	30,660	27,600
0	Planning Services	0	1,090	1,130
0	Health and Environmental Services	0	51,550	53,450
<u>263,739</u>	TOTAL EXPENDITURE	<u>327,490</u>	<u>324,660</u>	<u>325,850</u>
0	Other Recoverable Income	(500)	(100)	(100)
(1,154)	Interest - Car Loans	(1,500)	(620)	(620)
<u>262,585</u>	NET EXPENDITURE to be recharged to Departments	<u>325,490</u>	<u>323,940</u>	<u>325,130</u>
CENTRAL SUPPORT SERVICES				
EXPENDITURE				
Employees				
24,445	Catering Staff	26,340	24,780	26,480
Supplies and Services				
38,998	Equipment and Materials	43,310	44,780	45,500
0	Clothing, Uniforms and Laundry	0	0	0
30,388	Printing, Stationery & General Office Expenses	32,300	29,500	29,500
Communications and Computing				
3,721	Postage	12,300	7,300	7,150
Miscellaneous				
3,006	Insurance	2,980	3,050	3,100
Central, Departmental and Support Services				
280,878	Total services on previous basis	265,450	0	0
0	Chief Officers and Housing Futures	0	5,180	4,390
0	Community and Customer Services	0	114,250	118,240
0	Corporate Services	0	94,330	87,380
0	Planning Services	0	9,960	6,550
0	Affordable Homes	0	37,900	36,330
0	Health and Environmental Services	0	11,330	11,890
(31)	Income	(1,100)	(1,100)	(1,130)
<u>381,405</u>	NET EXPENDITURE to be recharged to Departments	<u>381,580</u>	<u>381,260</u>	<u>375,380</u>

Actual 2007/08 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	Portfolios - General Fund			
4,165,258	Finance	4,198,380	4,308,820	4,536,700
230,356	Staffing	279,710	255,880	311,000
2,447,749	Environmental Services	2,580,120	2,529,680	2,655,470
895,722	Housing - General Fund	1,024,380	1,063,430	1,009,860
3,288,186	Planning	3,648,070	3,339,520	3,656,570
1,622,702	New Communities	2,251,250	2,298,350	2,610,720
340,662	Policy, Improvement and Communications	465,480	369,400	403,260
247,439	Leader	284,520	262,270	373,130
<u>13,238,074</u>	Total Recharges to Portfolios (General Fund)	<u>14,731,910</u>	<u>14,427,350</u>	<u>15,556,710</u>
2,779,049	Housing Revenue Account/Housing Futures	2,707,840	3,141,750	3,072,590
497,538	Capital	519,720	328,170	246,960
<u>16,514,661</u>	Total Recharges to Services	<u>17,959,470</u>	<u>17,897,270</u>	<u>18,876,260</u>
	UNALLOCATED COSTS (rechargeable costs not allocated to services at this stage)			
	Unspecified unallocated costs			
0	Reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Reduction for training underspendings	(50,000)	0	0
0	Provision for Single Status	90,000	0	0
<u>0</u>		<u>(215,000)</u>	<u>(42,000)</u>	<u>(270,000)</u>
	Analysis of Unallocated costs			
0	General Fund	(169,850)	(33,180)	(213,300)
0	Housing Revenue Account/Capital	(45,150)	(8,820)	(56,700)
<u>0</u>		<u>(215,000)</u>	<u>(42,000)</u>	<u>(270,000)</u>
	TOTAL NET RECHARGEABLE COSTS			
16,514,661	Total Recharges to Services	17,959,470	17,897,270	18,876,260
0	Unallocated costs	(215,000)	(42,000)	(270,000)
<u>16,514,661</u>	Total Net Rechargeable Costs	<u>17,744,470</u>	<u>17,855,270</u>	<u>18,606,260</u>

Actual 2007/08 £	DETAILED RECHARGES TO SERVICES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
1,100,407	Finance Portfolio	1,134,230	1,173,440	1,178,970
654,080	Council Tax and Housing Benefit	738,440	829,470	913,610
264,169	Corporate Management	279,890	242,690	304,910
23,702	Land Charges	25,010	31,430	33,800
296,087	Treasury Management	254,530	247,690	272,830
815,789	Cost of NNDR Collection	885,440	874,700	864,390
33,944	Cost of Council Tax Collection	43,710	43,470	59,540
61,135	Elections	72,300	77,000	77,540
768,873	Register of Electors	764,830	788,930	831,110
147,072	Democratic Representation (inc.Admin.Buildings)	0	0	0
	Milton Country Park			
	Staffing Portfolio			
51,348	Equality and Diversity	86,790	93,060	130,220
111,340	Travellers Issues (All Sites)	121,630	101,020	109,970
67,668	Travellers Caravan Sites	71,290	61,800	70,810
	Environmental Services Portfolio			
62,442	Awarded Water Courses	66,030	63,810	68,400
443,206	Environmental Health General	431,370	432,540	427,400
2,393	Footway Lighting	3,700	2,560	2,660
181,827	Food Safety	207,450	206,880	219,340
99,013	Pest Control	102,890	98,730	102,140
247,080	Waste Management, Street Cleansing, etc	271,860	272,580	297,550
268,590	Refuse Collection Service	278,700	288,250	303,280
154,187	Street Cleansing Service	167,380	168,740	177,150
283,807	Environmental Protection	316,420	294,480	312,510
43,030	Emergency Planning	36,310	32,730	35,700
29,372	Action on Dogs	31,770	29,420	31,540
161,100	Licences Act 2003 and Gambling Act 2005	176,300	156,560	169,380
87,370	Taxi Licensing	88,280	83,110	92,480
70,125	Miscellaneous Environmental Health Services	79,300	80,330	83,020
53,161	Illegal Encampments	59,460	60,120	62,500
41,243	Improvement Grants	42,530	41,570	45,880
219,803	Home Improvement Agency	220,370	217,270	224,540
	Housing Portfolio			
	Housing General Fund			
156,266	Housing Associations	201,200	125,290	135,390
147,927	Homelessness	126,250	158,430	161,190
175,380	Housing Advisory Service	136,100	168,820	167,460
194,073	General Fund Housing Strategy (inc.Needs Survey)	201,960	180,620	156,660
121,282	Floating Support	121,230	121,430	139,650
86,456	Choice Based Letting	225,110	233,130	162,560
14,338	Other General Fund Housing Services	12,530	75,710	86,950
	Housing Revenue Account/Housing Futures			
560,211	Repairs and Maintenance	596,680	713,110	831,940
1,172,604	Administrative Expenses	1,256,790	1,206,530	1,190,250
457,395	Specialised Support Services	488,760	494,590	489,670
354,407	Direct Labour Organisation	365,610	350,840	373,650
234,432	Housing Futures	0	376,680	187,080
	Planning Services Portfolio			
2,566,091	Development Control	2,799,450	2,502,280	2,763,460
482,775	Building Control Service	489,640	502,680	532,030
46,917	Street Naming and Numbering	68,090	50,490	51,120
2,583	Economic Development	84,100	59,390	58,110
21,680	Concessionary Fares	17,660	31,190	45,450
159,823	Conservation	181,800	186,290	198,760
8,317	Other Planning Portfolio Services	7,330	7,200	7,640
	New Communities Portfolio			
136,487	Community Development	135,360	118,690	101,360
52,337	Sports Development	52,080	50,070	53,370
45,284	Arts	51,310	46,870	49,220
69,191	Sustainability	57,730	67,000	79,090
737,137	Growth Agenda/New Communities	1,327,610	1,456,250	1,742,020
582,266	Planning Policy	627,160	559,470	585,660
	Policy, Improvement and Communications			
188,290	Communications	215,410	180,340	164,920
152,372	Policy & Performance	250,070	189,060	238,340
	Leader's Portfolio			
147,535	Community Safety (inc. Crime and Disorder P'ship)	156,700	150,740	203,190
0	Voluntary Sector Grants	0	4,620	9,370
99,904	Community Strategy	127,820	106,910	160,570
497,538	Capital	519,720	328,170	246,960
16,514,661	TOTAL RECHARGES TO SERVICES	17,959,470	17,897,270	18,876,260

Cost Centre Managers for Portfolio Staffing Costs and Central Accounts

Cost Centre Manager

Finance Portfolio Staffing Costs

Chief Officers and Housing Futures		
T10	Chief Executive and PA	G J Harlock
T26	Executive Director (Corporate Services)/Corporate Manager	Vacant
T30	Executive Director and PA	S Hampson
Community and Customer Services		
T06	Community and Customer Services Corporate Manager	D Lewis
T07	Cambourne Reception	L Lock
T93	Electoral Registration	L Lock
Corporate Services		
T04	Democratic Services	R May
T11	Accountancy	R A Burns
T13	Cashiers and Debtors	L Phanco
T14	Internal Audit	Vacant
T15	Council Tax and Non Domestic Rates	L Phanco
T17	Benefits	L Phanco
T19	Finance Project Team	J Garnham
T20	Printing	S Rayment
T91	Legal	C Dunnett
T92	Land Charges	C Dunnett
Affordable Homes		
T31	Facilities Management	B O'Halloran

Staffing Portfolio Staffing Costs

Corporate Services		
T12	Human Resources and Payroll	S Gardner-Craig
Affordable Homes		
T36	Management of Travellers Sites	A Goddard

Environmental Services Portfolio Staffing Costs

Health and Environmental Services		
T03	Environmental Health	D Robinson
T49	Home Improvement Agency	M.Nudds

Housing Portfolio Staffing Costs

Chief Officers and Housing Futures		
T41	Housing Futures	D Lewis
Corporate Services		
T16	Rent Collecting and Accounting (HRA)	L Phanco
T24	Contact Centre	S Rayment
Affordable Homes		
General Fund		
T32	Regional Homelink Service	S Carter/H Wood
T34	Affordable Housing	M Knight
T43	Housing Strategic Services	M Knight
T47	Housing Aid/Homelessness	S Carter/H Wood
HRA		
T42	Sheltered Housing	T Cassidy
T51	DLO	A Clarke
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills
T54	Property Services	B O'Halloran

**Cost Centre
Manager**

Planning Portfolio Staffing Costs

	Corporate Services	
T75	Street Naming and Numbering	S Rayment
	Planning Services	
T70	Planning Corporate Manager	G Jones
T72	Development Control	D Rush
T76	Conservation	D Bevan
T77	Administration/Registration	R Fox
T78	Land Charges (Planning)	R Fox
T79	Building Control	A Beyer

New Communities Portfolio Staffing Costs

	Chief Officers and Housing Futures	
T80	Joint Planning Director (Growth Areas)	P Studdert
	New Communities	
T57	Community Infrastructure Services	J Thompson
T58	New Communities Corporate Manager	J Mills
T81	Growth Agenda	J Green
T82	Joint Urban Design	G Richardson
T97	Corporate Growth Areas	T Barrance
	Planning Services	
T73	Planning Policy	K Miles

Policy, Improvement and Communications Portfolio Staffing Costs

	Corporate Services	
T25	Information and Communications Technology	S Rayment
	Community and Customer Services	
T94	Communications	G Hayward
T96	Policy and Performance	P Swift

Leader's Portfolio Staffing Costs

	Community and Customer Services	
T39	Partnerships/Community Safety	D Lewis
T55	Partnership Officers	D Lewis

Central Accounts (Finance Portfolio)

Cambourne Offices	B O'Halloran
Waterbeach Offices	S Harwood-Clark
Central Expenses	
Health and Safety	D Robinson
Security Services	L Phanco
Remainder	R A Burns
Central Support Services	
Printing, Stationery, etc	S Rayment
Photocopiers	S Rayment
Catering	L Lock
Insurance	R A Burns
Postages	L Phanco

Central Accounts (Staffing Portfolio)

Training, Employee Assistance and Bright Ideas	S Gardner-Craig
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REVISED ESTIMATES 2008/2009 - COST CENTRE SUMMARY

	Chief Officers & Housing Services £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
<u>EXPENDITURE</u>											
Directly incurred by Departments	757,880	783,370	6,139,550	1,243,780	2,781,230	2,739,920	2,140,130	16,585,860	0	(42,000)	16,543,860
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	28,060	93,950	122,010	0	0	122,010
Cambourne Offices	33,480	55,880	302,280	71,120	180,350	149,870	106,690	899,670	133,420	0	1,033,090
Central Expenses	11,800	19,440	102,730	23,830	63,400	58,540	44,200	323,940	0	0	323,940
Central Support	14,490	23,860	126,140	29,260	77,840	64,500	45,170	381,260	0	0	381,260
Intercharging between Departments for the activities specified below	36,310	99,180	(1,550,650)	158,660	428,390	489,120	338,990	0	0	0	0
TOTAL EXPENDITURE	853,960	981,730	5,120,050	1,526,650	3,531,210	3,530,010	2,769,130	18,312,740	133,420	(42,000)	18,404,160
<u>INCOME</u>											
Recharges to:											
Waterbeach Depot	0	0	(680)	0	0	0	(10,730)	(11,410)	0	0	(11,410)
Cambourne Offices	0	0	(11,650)	0	0	(167,730)	(850)	(180,230)	0	0	(180,230)
Central Expenses	(1,000)	0	(30,660)	0	(1,090)	0	(51,550)	(84,300)	0	0	(84,300)
Central Support	(5,180)	(114,250)	(94,330)	0	(9,960)	(37,900)	(11,330)	(272,950)	0	0	(272,950)
TOTAL INCOME	(6,180)	(114,250)	(137,320)	0	(11,050)	(205,630)	(74,460)	(548,890)	0	0	(548,890)
UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	0	33,180	33,180
HRA/Capital	0	0	0	0	0	0	0	0	0	8,820	8,820
NET RECHARGES TO SERVICES	847,780	867,480	4,982,730	1,526,650	3,520,160	3,324,380	2,694,670	17,763,850	133,420	0	17,897,270

*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

ORIGINAL ESTIMATES 2009/2010 - COST CENTRE SUMMARY

	Chief Officers & Housing Futures £	Community & Customer Services £	Corporate Services £	New Communities £	Planning Services £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Unallocated £	TOTAL £
EXPENDITURE											
Directly incurred by Departments	672,140	957,090	6,374,750	1,554,130	3,047,630	2,660,110	2,276,710	17,542,560	0	(270,000)	17,272,560
Overheads as set out on pages B11 to B12											
Waterbeach Depot	0	0	0	0	0	29,070	97,310	126,380	0	0	126,380
Cambourne Offices	22,130	50,590	295,910	75,870	182,100	146,690	106,220	879,510	130,430	0	1,009,940
Central Expenses	7,650	18,330	102,810	27,150	65,680	58,950	44,560	325,130	0	0	325,130
Central Support	9,220	22,080	123,820	32,710	79,100	63,730	44,720	375,380	0	0	375,380
Intercharging between Departments for the activities specified below*	5,190	113,050	(1,626,950)	187,250	460,080	506,940	354,440	0	0	0	0
TOTAL EXPENDITURE	716,330	1,161,140	5,270,340	1,877,110	3,834,590	3,465,490	2,923,960	19,248,960	130,430	(270,000)	19,109,390
INCOME											
Recharges to:											
Waterbeach Depot	0	0	(730)	0	0	0	(11,160)	(11,890)	0	0	(11,890)
Cambourne Offices	0	0	(11,550)	0	0	(131,850)	(880)	(144,280)	0	0	(144,280)
Central Expenses	0	0	(27,600)	0	(1,130)	0	(53,450)	(82,180)	0	0	(82,180)
Central Support	(4,390)	(118,240)	(87,380)	0	(6,550)	(36,330)	(11,890)	(264,780)	0	0	(264,780)
TOTAL INCOME	(4,390)	(118,240)	(127,260)	0	(7,680)	(168,180)	(77,380)	(503,130)	0	0	(503,130)
UNALLOCATED: General Fund	0	0	0	0	0		0	0	0	213,300	213,300
HRA/Capital	0	0	0	0	0		0	0	0	56,700	56,700
NET RECHARGES TO SERVICES	711,940	1,042,900	5,143,080	1,877,110	3,826,910	3,297,310	2,846,580	18,745,830	130,430	0	18,876,260

*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2007/08 £	FINANCE PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
157,579	Council Tax Benefit from Holding Account	158,850	169,120	185,100
119,616	Rent Allowances from Holding Account	142,680	76,380	137,680
17,475	Rent Rebates (Council Dwellings) from Holding Account	47,290	33,730	45,070
815,929	Corporate Management	738,660	744,630	810,010
50	Corporate Management - Grant funded	0	0	0
(61,726)	Land Charges	7,030	36,760	101,700
10,329	Treasury Management	10,990	16,840	17,950
74,123	Cost of NNDR Collection	22,300	18,140	37,090
87,956	Discretionary NNDR Relief	90,640	92,750	97,390
725,143	Cost of Council Tax Collection	793,430	779,200	771,690
4,820	Miscellaneous	20	2,020	20
101,804	Elections	112,580	100,560	14,730
98,103	Register of Electors	116,900	118,270	123,230
1,127,796	Democratic Representation (Excluding Training)	1,166,100	1,185,340	1,218,810
0	Conferences	3,720	0	0
459,618	Milton Country Park	0	0	0
<u>3,738,615</u>	NET EXPENDITURE carried to General Fund Summary	<u>3,411,190</u>	<u>3,373,740</u>	<u>3,560,470</u>
	Analysis of Total Net Expenditure			
170,353	Net Direct Costs	(195,880)	(289,970)	(297,920)
23,622	Capital charges	0	0	0
(442,941)	Recharges to Housing Revenue Account	(411,520)	(460,230)	(484,820)
(215,337)	Recharge to Collection Fund	(222,870)	(220,950)	(226,470)
4,165,258	Recharges from Staffing and Overheads Accounts	4,198,380	4,308,820	4,536,700
37,660	Recharge from Communications	43,080	36,070	32,980
<u>3,738,615</u>		<u>3,411,190</u>	<u>3,373,740</u>	<u>3,560,470</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
BENEFITS HOLDING ACCOUNT				
ADMINISTRATIVE EXPENDITURE				
	Supplies and Services			
17,136	Legal Fees	7,500	2,500	7,500
450	Miscellaneous	1,640	2,190	1,000
	Central Departmental and Support Services			
1,100,407	Total services on previous basis	1,134,230		
0	Chief Officers and Housing Futures	0	5,230	2,740
0	Community and Customer Services	0	2,300	3,320
0	Corporate Services	0	1,165,910	1,172,910
<u>1,117,993</u>	TOTAL ADMINISTRATIVE EXPENSES	<u>1,143,370</u>	<u>1,178,130</u>	<u>1,187,470</u>
(621,992)	Government Grant Allocation	(640,750)	(640,750)	(598,920)
1,255	Other Government Grant	0	(1,650)	0
(2,395)	Magistrates Court Income	(2,000)	(3,500)	(2,500)
<u>494,861</u>	NET ADMINISTRATIVE EXPENSES	<u>500,620</u>	<u>532,230</u>	<u>586,050</u>
TRANSFER PAYMENTS				
	Rent Rebates -			
9,071,578	National Scheme - Council Dwellings	9,463,500	9,470,100	10,429,700
3,592	Bed & Breakfast	3,000	0	0
23,615	Local (War Widows)	23,700	21,800	23,100
	Council Tax Benefit			
4,601,225	National	4,730,800	5,000,000	5,500,000
12,145	Local (War Widows)	12,400	12,200	12,800
	Rent Allowances			
7,421,482	National	7,875,600	8,397,100	10,131,100
13,361	Local (War Widows)	14,200	15,200	16,000
<u>21,146,998</u>	TOTAL TRANSFER PAYMENTS	<u>22,123,200</u>	<u>22,916,400</u>	<u>26,112,700</u>
(21,344,333)	Government Grant	(22,272,600)	(23,169,400)	(26,330,900)
<u>(197,335)</u>	NET TRANSFER PAYMENTS	<u>(149,400)</u>	<u>(253,000)</u>	<u>(218,200)</u>
	NET ADMIN. & TRANSFER PAYMENTS borne			
297,526	by General Fund	351,220	279,230	367,850
	Recharge to Other Revenue Accounts			
(157,579)	Council Tax Benefits (to Portfolio Summary)	(158,850)	(169,120)	(185,100)
(119,616)	Rent Allowances (To Portfolio Summary)	(142,680)	(76,380)	(137,680)
	Rent Rebates			
(17,475)	Council Dwellings (To Portfolio Summary)	(47,290)	(33,730)	(45,070)
(2,856)	Homelessness - Bed & Breakfast	(2,400)	0	0
<u>0</u>	NET ADMIN. & TRANSFER PAYMENTS	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CORPORATE MANAGEMENT				
EXPENDITURE				
Employees				
104,988	Pension Costs	110,700	114,470	110,000
181,679	Pension provision	0	0	0
Transformation Project				
33,978	Business Process Review	0	0	0
1,908	Service First - Customer Satisfaction	0	0	0
14,533	Senior management-training and development	0	0	0
9,000	Inspire Project			
0	CGI balance	12,600	0	0
Supplies & Services				
14,727	Consultants	22,080	8,000	10,000
93,560	External Audit	103,030	92,750	94,370
34,200	Grant Claims	38,440	38,000	38,950
Bank Charges				
7,286	HSBC	10,000	7,000	7,000
1,106	Giro	2,500	1,000	1,000
1,000	Consultant costs (bank contract tender)	0	0	0
490	Advertising	620	610	620
1,672	Other	1,200	0	1,200
12,681	Subscription to Local Government Association	13,000	13,790	14,100
300	Subscription to Other organisations	300	300	300
Central Departmental and Support Services				
654,080	Total services on previous basis	738,440		
0	Chief Officers and Housing Futures	0	275,740	307,600
0	Community and Customer Services	0	119,700	153,770
0	Corporate Services	0	296,040	303,850
0	New Communities	0	22,020	27,480
0	Planning Services	0	52,870	57,690
0	Affordable Homes	0	21,520	18,300
0	Health and Environmental Services	0	41,580	44,920
1,167,188	TOTAL EXPENDITURE	1,052,910	1,105,390	1,191,150
(351,259)	less recharge to Housing Revenue Account	(314,250)	(360,760)	(381,140)
815,929	NET EXPENDITURE carried to Portfolio Summary	738,660	744,630	810,010

CORPORATE MANAGEMENT - Grant funded

EXPENDITURE				
Employees				
Transformation Project				
23,050	Senior Management-training and development	0	0	0
Inspire Project				
0	Marketing and Communications	0	8,800	0
0	Senior Management-training and development	0	33,550	0
420	Equalities and Diversity	0	8,870	0
Supplies & Services				
Consultants				
5,000	Financial Diagnostic Review	0	0	0
28,470	TOTAL EXPENDITURE	0	51,220	0
(23,420)	BCE Grant	0		
(5,000)	Other Receivable Income	0	(51,220)	0
50	NET EXPENDITURE carried to Portfolio Summary	0	0	0

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
LAND CHARGES				
EXPENDITURE				
Supplies and Services				
Miscellaneous Expenses				
1,590	Legal	770	0	0
7,088	Insurance	6,870	2,670	4,490
63,599	County Council Search Fees	67,500	35,500	36,400
Central, Departmental and Support Services				
264,169	Total services on previous basis	279,890	0	0
0	Chief Officers and Housing Futures	0	240	2,740
0	Corporate Services	0	195,450	255,030
0	Planning Services	0	41,220	41,010
0	Health & Environmental Services	0	5,780	6,130
<u>336,446</u>	TOTAL EXPENDITURE	<u>355,030</u>	<u>280,860</u>	<u>345,800</u>
INCOME				
(398,172)	Fees	(348,000)	(244,100)	(244,100)
<u>(61,726)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>7,030</u>	<u>36,760</u>	<u>101,700</u>
TREASURY MANAGEMENT				
EXPENDITURE				
Supplies and Services				
3,939	Bank Charges	4,400	4,400	4,400
Central Departmental and Support Services				
23,702	Total services on previous basis	25,010	0	0
0	Chief Officers and Housing Futures	0	2,230	2,740
0	Corporate Services	0	29,200	31,060
(17,312)	Less recharge to Housing Revenue Account	(18,420)	(18,990)	(20,250)
<u>10,329</u>	NET EXPENDITURE carried to Portfolio Summary	<u>10,990</u>	<u>16,840</u>	<u>17,950</u>
COST OF COLLECTING NATIONAL NON DOMESTIC RATE				
EXPENDITURE				
Supplies and Services				
762	Bank Charges - Direct	720	780	800
149	Debit card fees	210	210	220
4,217	Legal	3,000	2,200	3,000
689	Bailiffs	580	580	580
818	Miscellaneous	630	630	630
Central, Departmental and Support Services				
296,087	Total services on previous basis	254,530	0	0
0	Chief Officers and Housing Futures	0	5,230	2,740
0	Corporate Services	0	242,460	270,090
<u>302,722</u>	TOTAL EXPENDITURE	<u>259,670</u>	<u>252,090</u>	<u>278,060</u>
INCOME				
(13,262)	Other Recoverable Charges	(14,500)	(13,000)	(14,500)
(215,337)	Recharge to Collection Fund	(222,870)	(220,950)	(226,470)
<u>74,123</u>	NET EXPENDITURE carried to Portfolio Summary	<u>22,300</u>	<u>18,140</u>	<u>37,090</u>
<u>87,956</u>	PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary	<u>90,640</u>	<u>92,750</u>	<u>97,390</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
COST OF COUNCIL TAX COLLECTION				
EXPENDITURE				
Supplies & Services				
40,175	Bank Charges - Direct	44,100	40,500	41,500
7,926	Debit card fees	9,940	9,900	10,100
24,823	Legal and Bailiffs Fees	24,550	15,700	16,200
Expenses				
1,728	Advertising	1,700	2,000	1,800
5,627	Other	4,200	3,000	4,200
Central Departmental and Support Services				
815,789	Total services on previous basis	885,440	0	0
0	Chief Officers and Housing Futures	0	10,220	2,750
0	Corporate Services	0	864,480	861,640
<u>896,068</u>	TOTAL EXPENDITURE	<u>969,930</u>	<u>945,800</u>	<u>938,190</u>
INCOME				
(168,856)	Court Costs	(175,000)	(150,000)	(150,000)
0	Return of provision for bad debt	0	(15,000)	(15,000)
(2,069)	Other Recoverable Charges	(1,500)	(1,600)	(1,500)
<u>725,143</u>	NET EXPENDITURE carried to Portfolio Summary	<u>793,430</u>	<u>779,200</u>	<u>771,690</u>
MISCELLANEOUS				
EXPENDITURE				
Supplies and Services				
Miscellaneous				
0	Asset revaluation	0	2,000	0
5,000	Other	200	200	200
<u>5,000</u>	TOTAL EXPENDITURE	<u>200</u>	<u>2,200</u>	<u>200</u>
INCOME				
(180)	Other	(180)	(180)	(180)
<u>4,820</u>	NET EXPENDITURE carried to Portfolio Summary	<u>20</u>	<u>2,020</u>	<u>20</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
ELECTIONS				
EXPENDITURE				
	Premises Related Expenses			
6,614	Rents	8,400	8,270	8,500
	Supplies and Services			
14,840	Materials	1,540	2,780	2,500
	Printing, Stationery and General			
8,712	Office Expenses	6,000	6,640	8,750
	Services			
36,379	Presiding Officer, Poll Clerks and Other Staff Fees	39,420	44,500	54,850
	Communications and Computing			
14,163	Postages / Delivery of Poll Cards	17,890	17,890	22,600
336	Insurance	0	340	350
1,674	Other	1,720	2,020	0
	Central, Departmental and Support Services			
33,944	Total services on previous basis	43,710	0	0
0	Community & Customer Services	0	41,510	57,460
0	Corporate Services	0	1,960	2,080
<u>116,662</u>	TOTAL EXPENDITURE	<u>118,680</u>	<u>125,910</u>	<u>157,090</u>
	INCOME			
(11,872)	Reimbursement from Government	0	(7,500)	0
(2,986)	Reimbursement from Other Councils	(6,100)	(17,850)	(142,360)
<u>101,804</u>	NET EXPENDITURE carried to Portfolio Summary	<u>112,580</u>	<u>100,560</u>	<u>14,730</u>

REGISTER OF ELECTORS				
EXPENDITURE				
	Employees			
476	Wages	0	0	0
	Supplies and Services			
315	Equipment	0	210	0
	Printing, Stationery and General			
7,231	Office Expenses	6,000	7,360	7,540
35,051	Delivery and Return of Forms	40,600	36,000	40,200
	Miscellaneous Expenses			
230	Advertising	0	0	0
81	Other	0	0	0
	Central, Departmental and Support Services			
61,135	Total services on previous basis	72,300	0	0
0	Chief Officers & Housing Futures	0	3,890	4,160
0	Community & Customer Services	0	59,720	48,430
0	Corporate Services	0	13,390	24,950
<u>104,519</u>	TOTAL EXPENDITURE	<u>118,900</u>	<u>120,570</u>	<u>125,280</u>
	INCOME			
(1,796)	Sale of Registers	(2,000)	(2,300)	(2,050)
(4,620)	Government Contribution	0	0	0
<u>98,103</u>	NET EXPENDITURE carried to Portfolio Summary	<u>116,900</u>	<u>118,270</u>	<u>123,230</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
DEMOCRATIC REPRESENTATION (exc. Training)				
EXPENDITURE				
	Supplies and Services			
80	Furniture and Equipment	200	510	200
	Printing, Stationery and General			
770	Office Expenses	1,030	900	900
	Communications and Computing			
651	Postage	2,720	2,000	2,000
7,000	Computer Equipment, Software and Services	7,180	7,180	7,360
	Expenses			
2,660	Computers for Members	8,400	13,940	8,400
6,108	* Seminars & Courses	6,000	5,080	5,080
2,213	* Scrutiny Committee	0	6,000	5,000
38,482	* Member Mentoring/Leadership Academy	4,500	4,500	7,000
355,510	Members Allowances	371,000	371,000	374,000
	Members Travelling, Subsistence			
22,222	and Refreshments	26,270	25,000	25,000
2,150	Civic Expenditure Allowance	2,900	2,900	2,900
	Miscellaneous Expenses			
2,990	Standards Budget	15,040	15,040	15,040
1,127	Insurance	960	960	960
620	Other	1,540	1,540	1,540
37,660	Central Support Services - Library/Information	43,080	36,070	32,980
	Central, Departmental and Support Services			
594,409	Total Services on previous basis	642,390	0	0
0	Chief Officers & Housing Futures	0	88,620	101,740
0	Community & Customer Services	0	22,300	29,180
0	Corporate Services	0	422,800	436,640
0	New Communities	0	8,620	12,060
0	Planning Services	0	56,660	62,660
0	Affordable Homes	0	2,870	2,260
0	Health & Environmental Services	0	53,640	56,140
174,464	Administrative Buildings	122,440	133,420	130,430
<u>1,249,116</u>	TOTAL EXPENDITURE	<u>1,255,650</u>	<u>1,281,550</u>	<u>1,319,470</u>
	INCOME			
(38,570)	* BCE / Improvement East	(4,500)	(4,500)	(7,000)
(147)	Sale of Minutes	(200)	(150)	(150)
(74,370)	Recharge to Housing Revenue Account	(78,850)	(80,480)	(83,430)
(8,233)	* Recharge to Environmental Services (Training)	(6,000)	(11,080)	(10,080)
<u>1,127,796</u>	NET EXPENDITURE to be recharged to Services	<u>1,166,100</u>	<u>1,185,340</u>	<u>1,218,810</u>
	CONFERENCES			
	EXPENDITURE			
0	Miscellaneous	3,720	0	0
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>3,720</u>	<u>0</u>	<u>0</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
MILTON COUNTRY PARK				
EXPENDITURE				
976	Employee Related Expenses	0	0	0
	Relief Work			
	Premises Related Expenses			
29,968	Repair and Maintenance of Buildings and Grounds	0	0	0
6,791	Energy Costs	0	0	0
980	Water Services	0	0	0
3,847	Maintenance of fixtures and fittings	0	0	0
7,109	Cleaning and Domestic Supplies	0	0	0
905	Premises Insurance	0	0	0
378	Refuse collection	0	0	0
4,868	Transport Related Expenses	0	0	0
	Supplies and Services			
3,233	Equipment, Furniture and Materials	0	0	0
411	Printing	0	0	0
429	Advertising	0	0	0
695	Telephones	0	0	0
10,468	Legal and Valuation Fees	0	0	0
63	Consultants	0	0	0
392	Events and activities (net)	0	0	0
361	Miscellaneous	0	0	0
0	Adjustment for reduction in staff	0	0	0
250,000	Grant - Ownership Transfer	0	0	0
	Central, Departmental and Support Services			
13,321	Chief Officers and Central Services	0	0	0
130,135	Policy, Performance & Partnerships	0	0	0
2,287	Finance and Support Services	0	0	0
0	Planning & Sustainable Communities	0	0	0
1,329	Affordable Homes	0	0	0
0	Health and Environmental Services	0	0	0
	Capital Financing Costs			
23,622	Capital Charges	0	0	0
<u>492,568</u>	TOTAL EXPENDITURE	<u>0</u>	<u>0</u>	<u>0</u>
INCOME				
(5,302)	Miscellaneous, including Visitor Centre Lettings	0	0	0
(1,900)	Fishing Rights	0	0	0
(2,428)	Catering Franchise	0	0	0
(23,319)	Car Parking Charges	0	0	0
0	Savings still to be determined/funds to be raised	0		
<u>459,618</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>

Cost Centre Managers for Finance Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Council Tax Benefit	L Phanco
Rent Allowances and Rent Rebates	L Phanco
Corporate Management	
Unfunded Superannuation	R A Burns
Consultants	G Harlock
Remainder	R A Burns
Land Charges	C Dunnett
Treasury Management	R A Burns
Cost of Non Domestic Rates Collection	L Phanco
Discretionary Non Domestic Rate Relief	L Phanco
Cost of Council Tax Collection	L Phanco
Miscellaneous	R A Burns
Elections	L Lock
Register of Electors	L Lock
Democratic Representation (Excluding Training)	R May
Conferences	G Harlock

Actual 2007/08 £	STAFFING PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
57,028	Equality & Diversity	97,040	82,650	120,380
211,506	Travellers Issues (All sites)	200,800	187,750	194,540
26,258	Travellers Sites	28,450	20,930	28,140
<u>294,792</u>	NET EXPENDITURE carried to General Fund Summary	<u>326,290</u>	<u>291,330</u>	<u>343,060</u>
	Analysis of Total Net Expenditure			
181,755	Net Direct Costs	105,410	153,730	115,580
(67,485)	Direct Costs - Transfers from Reserves	0	(46,350)	0
0	Recharge to Housing Revenue Account	0	(20,660)	(30,090)
(49,834)	Recharged Costs - Transfers from Reserves	(58,830)	(51,270)	(53,430)
230,356	Recharges from Staffing & Overheads A/cs	279,710	255,880	311,000
<u>294,792</u>		<u>326,290</u>	<u>291,330</u>	<u>343,060</u>
	EQUALITY & DIVERSITY			
	EXPENDITURE			
	Supplies & Services			
5,680	Miscellaneous	10,250	10,250	20,250
	Central Departmental & Support Services			
51,348	Total services on previous basis	86,790	0	0
0	Chief Officers and Housing Futures	0	1,810	1,240
0	Community & Customer Services	0	69,060	109,320
0	Corporate Services	0	18,840	16,100
0	Health and Environmental Services	0	3,350	3,560
<u>57,028</u>	TOTAL EXPENDITURE	<u>97,040</u>	<u>103,310</u>	<u>150,470</u>
0	less recharge to Housing Revenue Account	0	(20,660)	(30,090)
<u>57,028</u>	NET EXPENDITURE carried to Portfolio Summary	<u>97,040</u>	<u>82,650</u>	<u>120,380</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
TRAVELLERS ISSUES (ALL SITES)				
EXPENDITURE				
	Supplies and Services			
1,270	Bailiffs & Police	0	0	0
43,310	Consultants	0	0	0
7	Miscellaneous	0	0	0
117	Grounds Maintenance	0	0	0
181,256	Enforcement Action including Injunctions	138,000	184,350	138,000
	Central, Departmental and Support Services			
111,340	Total services on previous basis	121,630	0	0
0	Chief Officers & Housing Futures	0	3,050	3,230
0	Community & Customer Services	0	3,770	5,370
0	Corporate Services	0	320	340
0	Planning Services	0	28,370	29,860
0	Affordable Homes	0	10,850	13,340
0	Health & Environmental Services	0	3,390	4,400
0	Part Time Enforcement Officer	0	51,270	53,430
<u>337,300</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>259,630</u>	<u>285,370</u>	<u>247,970</u>
INCOME				
	Transfer from Reserves			
(49,834)	Part Time Enforcement Officer	(58,830)	(51,270)	(53,430)
(43,310)	Consultants	0	0	0
(24,175)	Enforcement Action including Injunctions	0	(46,350)	0
(8,475)	Government Grant	0	0	0
<u>(125,794)</u>	TOTAL INCOME	<u>(58,830)</u>	<u>(97,620)</u>	<u>(53,430)</u>
<u>211,506</u>	NET EXPENDITURE carried to Portfolio Summary	<u>200,800</u>	<u>187,750</u>	<u>194,540</u>
TRAVELLERS SITES- WHADDON & MILTON				
EXPENDITURE				
	Premises Related Expenses			
35,292	Repair and Maintenance of Buildings and Grounds	16,550	35,030	23,170
1,099	Electricity	1,400	1,680	690
4,860	Water Services	6,960	4,920	5,120
37	Insurance	0	40	40
	Supplies and Services			
437	Miscellaneous Expenses	260	400	450
2,544	Equipment	1,970	1,790	1,840
	Agency, Contracted Services and Transfer Payments			
16,839	Cambridgeshire County Council	0	0	
	Central, Departmental and Support Services			
67,668	Total services on previous basis	71,290	0	0
0	Corporate Services	0	3,400	3,620
0	Affordable Homes	0	57,980	66,730
0	Health and Environmental Services	0	420	460
<u>128,776</u>	TOTAL EXPENDITURE	<u>98,430</u>	<u>105,660</u>	<u>102,120</u>
	INCOME			
(74,518)	Rents	(69,980)	(71,430)	(69,980)
(28,000)	Recoverable Charges	0	(13,300)	(4,000)
0	Deficit Recoverable From Cambridgeshire County Council	0	0	0
<u>26,258</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>28,450</u>	<u>20,930</u>	<u>28,140</u>

Cost Centre Managers for Staffing Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Equality and Diversity
Travellers
Travellers Sites

P.Swift
G Jones
A Goddard

Actual 2007/08 £	ENVIRONMENTAL SERVICES PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
243,995	Awarded Watercourses	286,860	201,910	266,560
393,479	Environmental Health General	431,220	439,390	427,250
14,049	Footway Lighting	16,890	13,750	15,850
203,537	Food Safety	210,450	209,880	222,290
40,097	Pest Control	67,430	65,820	69,330
178,806	Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	313,010	320,100	339,580
2,081,117	Refuse Collection Service	2,238,030	2,323,010	2,422,480
624,964	Street Cleansing Service	737,530	675,010	799,030
432,923	Kerbside Recycling	754,150	765,180	1,105,770
14,186	Recycling Banks	(7,580)	1,010	(22,900)
288,662	Environmental Protection	345,300	301,800	334,750
69,176	Emergency Planning	67,620	62,930	67,800
39,990	Action on Dogs	40,190	36,420	35,330
58,388	Licensing Act 2003 and Gambling Act 2005	81,540	55,370	72,420
10,892	Taxi Licensing	1,280	0	6,180
62,678	Miscellaneous Environmental Health Services	78,250	118,120	107,950
53,161	Illegal Encampments	59,460	60,120	62,500
40,019	Improvement Grants	43,030	41,770	46,380
54,113	Home Improvement Agency	72,040	77,170	73,660
<u>4,904,232</u>	TOTAL NET EXPENDITURE (excluding members training)	<u>5,836,700</u>	<u>5,768,760</u>	<u>6,452,210</u>
	Democratic Representation Training:			
8,321	Seminars & Courses	6,000	11,080	10,080
38,482	Mentoring & Leadership	4,500	4,500	7,000
	INCOME			
(38,570)	BCE / Improvement East Grant	(4,500)	(4,500)	(7,000)
<u>4,912,465</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>5,842,700</u>	<u>5,779,840</u>	<u>6,462,290</u>
	Analysis of Total Net Expenditure			
2,447,749	Recharges from Staffing and Overhead Accounts	2,580,120	2,529,680	2,655,470
122,592	Capital Charges	139,210	145,230	316,800
(40,766)	Deferred Government Grants	(21,960)	(69,560)	(69,560)
1,478,400	Salary Costs of DSO Operatives	1,708,140	1,627,140	1,905,000
0	LPSA Grant Funding	0	0	(35,000)
904,490	Direct Costs	1,437,190	1,547,350	1,689,580
<u>4,912,465</u>		<u>5,842,700</u>	<u>5,779,840</u>	<u>6,462,290</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
AWARDED WATERCOURSES				
EXPENDITURE				
Employees				
109,441	Salaries	115,420	63,640	85,800
750	Gratuities	780	780	800
599	Other	0	0	0
Premises Related Expenses				
4,000	Rent	4,200	4,000	4,200
941	Grounds Maintenance	1,580	1,000	1,020
27,878	Transport Related Expenses	28,190	25,150	26,280
Supplies and Services				
3,821	Equipment	3,730	2,500	3,730
1,004	Protective Clothing	1,700	1,050	1,100
0	Consultants	30,000	5,000	50,000
(35)	Communications	310	200	310
218	Miscellaneous	240	100	240
Central, Departmental and Support Services				
62,442	Total services on previous basis	66,030	0	0
0	Chief Officers and Housing Futures	0	410	430
0	Corporate Services	0	6,320	6,680
0	Planning Services	0	2,750	2,580
0	Health and Environmental Services	0	54,330	58,710
Capital Financing Costs				
36,678	Capital Charges	36,680	36,680	36,680
<u>247,737</u>		<u>288,860</u>	<u>203,910</u>	<u>278,560</u>
INCOME				
(1,742)	Recharge to other Revenue Accounts	0	0	0
(2,000)	Deferred Government Grant	(2,000)	(2,000)	(2,000)
0	Government Grant	0	0	(10,000)
<u>243,995</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>286,860</u>	<u>201,910</u>	<u>266,560</u>

ENVIRONMENTAL HEALTH GENERAL

EXPENDITURE				
Employees				
8,936	Agency	0	6,400	0
Supplies and Services				
10,605	Legal Services	0	0	0
8,595	Miscellaneous Services	0	6,830	0
Central, Departmental and Support Services				
443,206	Total services on previous basis	431,370	0	0
0	Chief Officers and Housing Futures	0	3,180	3,330
0	Community & Customer Services	0	1,310	1,900
0	Corporate Services	0	87,270	75,170
0	Planning Services	0	3,930	4,060
0	Health and Environmental Services	0	336,850	342,940
<u>471,342</u>	TOTAL EXPENDITURE	<u>431,370</u>	<u>445,770</u>	<u>427,400</u>
INCOME				
(55,035)	Government Grant	0	0	0
(22,828)	Other	(150)	(6,380)	(150)
<u>393,479</u>	NET EXPENDITURE carried to Portfolio Summary	<u>431,220</u>	<u>439,390</u>	<u>427,250</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
FOOTWAY LIGHTING				
EXPENDITURE				
	Premises Related Expenses			
11,656	Repair and Maintenance	13,190	11,190	13,190
	Central, Departmental and Support Services			
2,393	Total services on previous basis	3,700	0	0
0	Health and Environmental Services	0	2,560	2,660
<u>14,049</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>16,890</u>	<u>13,750</u>	<u>15,850</u>
FOOD SAFETY				
EXPENDITURE				
	Employees			
16,485	Agency	0	0	0
	Supplies and Services			
215,150	Consultants	0	2,800	0
5,000	Computer Software	5,000	5,000	5,000
2,454	Food Hygiene Courses (net)	0	0	0
	Central, Departmental and Support Services			
181,827	Total services on previous basis	207,450	0	0
0	Chief Officers and Housing Futures	0	410	430
0	Corporate Services	0	11,280	13,650
0	Health and Environmental Services	0	195,190	205,260
<u>420,916</u>	TOTAL EXPENDITURE	<u>212,450</u>	<u>214,680</u>	<u>224,340</u>
	INCOME			
(1,350)	Food Export Certificates	(1,500)	(1,500)	(1,550)
0	Food Hygiene Courses (net)	(500)	(500)	(500)
(216,029)	Other	0	(2,800)	0
<u>203,537</u>	NET EXPENDITURE carried to Portfolio Summary	<u>210,450</u>	<u>209,880</u>	<u>222,290</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PEST CONTROL				
EXPENDITURE				
12,432	Transport Related Expenses	15,300	13,550	18,000
	Supplies and Services			
349	Equipment	640	640	660
5,032	Poisons, Mixes etc...	4,610	3,310	4,730
106	Protective Clothing	390	200	200
Central, Departmental and Support Services				
99,013	Total services on previous basis	102,890	0	0
0	Community & Customer Services	0	660	950
0	Corporate Services	0	5,420	5,450
0	Health and Environmental Services	0	92,650	95,740
116,932	TOTAL EXPENDITURE	123,830	116,430	125,730
INCOME				
(75,665)	Fees and Charges	(55,000)	(49,750)	(55,000)
(1,170)	Recharges to Other Revenue Accounts	(1,400)	(860)	(1,400)
40,097	NET EXPENDITURE carried to Portfolio Summary	67,430	65,820	69,330

**WASTE MANAGEMENT, STREET CLEANSING
and ENVIROCRIME ENFORCEMENT STRATEGY**

EXPENDITURE				
Employees				
6,268	Gratuities	6,500	6,500	6,700
0	Transport Related Expenses	0	0	5,310
Supplies and Services				
18,496	Equipment and Materials	2,500	6,700	6,350
15,116	Publicity Campaign	12,880	3,630	4,250
1,464	Legal Fees	0	0	0
8,550	Consultants	7,950	24,250	8,150
Other				
11,942	JMWMS Partnership Funding	12,240	12,240	12,240
1,097	Miscellaneous	680	5,250	680
Central, Departmental and Support Services				
247,080	Total services on previous basis	271,860	0	0
0	Chief Officers and Housing Futures	0	4,710	4,940
0	Corporate Services	0	16,020	17,010
0	Planning Services	0	6,000	6,170
0	Health and Environmental Services	0	245,850	269,430
310,013	TOTAL EXPENDITURE	314,610	331,150	341,230
INCOME (Net)				
(120,347)	DEFRA Grant	0	0	0
(9,886)	Enforcement Penalties	(1,600)	(5,800)	(1,650)
(974)	Other	0	(5,250)	0
178,806	NET EXPENDITURE carried to Portfolio Summary	313,010	320,100	339,580

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
REFUSE COLLECTION SERVICE				
EXPENDITURE				
Employees				
1,164,912	Operatives Salaries and Wages	1,271,500	1,289,500	1,430,200
53,035	Agency	77,290	88,400	79,220
2,290	Recruitment	2,840	2,840	2,840
5,231	Other	5,200	5,200	9,200
905,005	Transport Related Expenses	900,000	925,000	998,900
Supplies and Services				
89,083	Equipment and Materials	72,420	120,500	86,230
3,694	Printing, Stationery and Office Expenses	1,870	1,870	1,210
1,402	Consumable Supplies	1,460	2,400	1,460
10,030	Protective Clothing and Laundry	13,080	13,080	13,410
Services				
1,980	Freight Transport Association - Vehicle Checks	2,300	2,760	2,830
Communications				
21,516	Computer Equipment and Software	7,720	16,580	13,000
611	Mobile Phones	620	1,050	1,080
0	Advertising	3,330	0	0
Expenses				
89,533	Disposal Charges (Trade Waste)	96,630	88,200	58,470
577	Subscriptions to Professional Bodies	590	610	620
249	Insurance (Wheeled and Kitchen Bins)	250	250	250
Miscellaneous				
1,862	Other	2,610	2,610	2,610
Capital Financing Costs				
0	Capital Charges	0	18,090	37,160
Central, Departmental and Support Services				
268,590	Total services on previous basis	278,700	0	0
0	Chief Officers and Housing Futures	0	1,940	2,040
0	Community & Customer Services	0	1,640	2,370
0	Corporate Services	0	47,260	51,180
0	Health and Environmental Services	0	237,410	247,690
<u>2,619,600</u>	TOTAL EXPENDITURE	<u>2,738,410</u>	<u>2,867,190</u>	<u>3,041,970</u>
INCOME (Net)				
(18,807)	Deferred Government Grant	0	(38,600)	(38,600)
(24,000)	Contribution From Other Local Authorities	0	(25,000)	0
(483,894)	Fees and Charges	(492,100)	(472,300)	(572,400)
(11,782)	Sale of Goods	(8,280)	(8,280)	(8,490)
<u>2,081,117</u>	NET EXPENDITURE carried to Portfolio Summary	<u>2,238,030</u>	<u>2,323,010</u>	<u>2,422,480</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
STREET CLEANSING SERVICE				
EXPENDITURE				
Employees				
204,047	Operatives Salaries and Wages	321,220	274,000	389,000
3,636	Agency	7,280	5,180	4,580
5,221	Recruitment	0	1,650	0
2,352	Other	0	1,100	1,000
Premises Related Expense				
750	Water Services	1,880	940	960
176,799	Transport Related Expenses	210,600	186,740	194,600
Supplies and Services				
21,226	Equipment and Materials	3,530	13,650	15,030
900	Protective Clothing and Laundry	2,700	3,920	2,770
Communications				
44	Mobile Phones	190	190	200
Other				
3,900	Grants	4,000	4,100	4,100
Agency and Contracted Services				
10,386	Contractors - Litter and Fly Tip Clearances	8,710	8,710	8,710
35,000	Contractors - Other	0	2,670	32,700
Capital Financing Costs				
12,726	Capital Charges	15,840	15,330	15,330
Central, Departmental and Support Services				
154,187	Total services on previous basis	167,380	0	0
0	Chief Officers and Housing Futures	0	1,520	1,610
0	Community & Customer Services	0	980	1,420
0	Corporate Services	0	14,100	15,090
0	Health and Environmental Services	0	152,140	159,030
<u>631,174</u>		<u>743,330</u>	<u>686,920</u>	<u>846,130</u>
INCOME (Net)				
(1,210)	Chargeable Income	(800)	(6,910)	(7,100)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)	(5,000)
0	Government Grant - LPSA Grant	0	0	(35,000)
<u>624,964</u>	NET EXPENDITURE carried to Portfolio Summary	<u>737,530</u>	<u>675,010</u>	<u>799,030</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
KERBSIDE RECYCLING				
EXPENDITURE				
	Employees			
0	Agency	0	26,500	0
	Supplies and Services			
4,698	Kerbside Boxes	13,350	14,280	29,000
0	Protective Clothing	0	100	0
0	Printing, Stationery and Office Expenses	0	4,220	3,080
	Services			
0	Delivery Fees	0	33,600	0
	Other			
0	Insurance	0	420	0
	Agency and Contracted Services			
691,771	Contractors	1,018,900	959,300	1,232,600
0	Storage Facility	0	7,760	0
	Capital Financing Costs			
72,608	Capital Charges	72,610	72,610	225,110
<u>769,077</u>	TOTAL EXPENDITURE	<u>1,104,860</u>	<u>1,118,790</u>	<u>1,489,790</u>
	INCOME			
(10,959)	Deferred Government Grant	(10,960)	(10,960)	(10,960)
(325,195)	Recycling Credits	(339,750)	(342,650)	(373,060)
<u>432,923</u>	NET EXPENDITURE carried to Portfolio Summary	<u>754,150</u>	<u>765,180</u>	<u>1,105,770</u>

RECYCLING BANKS				
EXPENDITURE				
	Supplies and Services			
(2,000)	Tesco Charity	0	0	0
169	Recycling Site Improvements and Clean-up	0	0	0
1,705	Equipment Hire	1,650	1,930	0
	Agency and Contracted Services			
6,243	Paper Collection	7,690	6,240	7,690
13,072	Contractors (Glass & Cans)	15,390	13,340	15,390
60,370	Contractors (Plastics)	34,950	49,300	26,000
	Capital Financing Costs			
580	Capital Charges	580	580	580
<u>80,139</u>	TOTAL EXPENDITURE	<u>60,260</u>	<u>71,390</u>	<u>49,660</u>
	INCOME			
(65,953)	Recycling Credits	(67,840)	(70,380)	(72,560)
<u>14,186</u>	NET EXPENDITURE carried to Portfolio Summary	<u>(7,580)</u>	<u>1,010</u>	<u>(22,900)</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
ENVIRONMENTAL PROTECTION				
EXPENDITURE				
	Employees			
7,058	Agency Fees	0	1,000	0
	Supplies and Services			
891	Insurances	880	880	900
30,382	Monitoring : Air Quality and Noise Pollution	42,730	50,730	36,630
2,400	Contaminated Land	7,420	7,420	27,420
	Central, Departmental and Support Services			
283,807	Total services on previous basis	316,420	0	0
0	Chief Officers and Housing Futures	0	2,770	2,900
0	Corporate Services	0	19,070	19,640
0	Health and Environmental Services	0	272,640	289,970
	Capital Financing Costs			
0	Capital Charges	13,500	1,940	1,940
<u>324,538</u>	TOTAL EXPENDITURE	<u>380,950</u>	<u>356,450</u>	<u>379,400</u>
	INCOME			
(989)	Government Grant	0	(10,000)	0
(9,000)	Deferred Government Grant	(9,000)	(18,000)	(18,000)
(25,887)	Air Pollution Control Licences	(26,650)	(26,650)	(26,650)
<u>288,662</u>	NET EXPENDITURE carried to Portfolio Summary	<u>345,300</u>	<u>301,800</u>	<u>334,750</u>

EMERGENCY PLANNING				
	Employees			
1,490	Salaries and Wages	0	0	0
	Premises Related Expenses			
1,502	Rent and Rates	1,440	1,440	1,440
	Supplies and Services			
450	Equipment and Furniture	4,930	2,340	5,090
503	Communications and Computing	600	2,190	750
	Other			
0	Miscellaneous Expenses	120	120	120
23,536	Contribution to the CCC Civil Protection Unit	24,220	24,110	24,700
	Central, Departmental and Support Services			
43,030	Total services on previous basis	36,310	0	0
0	Chief Officers and Housing Futures	0	2,770	2,900
0	Corporate Services	0	890	3,150
0	Planning Services	0	900	770
0	Affordable Homes	0	4,640	4,430
0	Health and Environmental Services	0	23,530	24,450
<u>70,511</u>		<u>67,620</u>	<u>62,930</u>	<u>67,800</u>
	INCOME			
(1,335)	Contribution From Other Local Authorities	0	0	0
<u>69,176</u>	NET EXPENDITURE carried to Portfolio Summary	<u>67,620</u>	<u>62,930</u>	<u>67,800</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
ACTION ON DOGS				
EXPENDITURE				
4,761	Transport Related Expenses	4,450	4,000	0
	Supplies and services			
2,400	Equipment & Materials	500	350	350
0	Dog Fouling Signs	290	0	290
4,000	Other - Kennelling	4,100	4,000	4,100
	Central Department & Support Services			
29,372	Total services on previous basis	31,770	0	0
0	Corporate Services	0	2,230	2,260
0	Health and Environmental Services	0	27,190	29,280
<u>40,533</u>	TOTAL EXPENDITURE	<u>41,110</u>	<u>37,770</u>	<u>36,280</u>
INCOME				
(543)	Charges For Services	(920)	(1,350)	(950)
<u>39,990</u>	NET EXPENDITURE carried to Portfolio Summary	<u>40,190</u>	<u>36,420</u>	<u>35,330</u>

**LICENCES UNDER THE LICENSING ACT 2003
and GAMBLING ACT 2005**

EXPENDITURE				
Supplies and Services				
1,819	Printing, Stationery and Office Expenses	3,000	1,200	3,080
(1,500)	Legal Fees	1,700	0	0
4,569	Communications and Computing	4,690	5,470	5,610
0	Member Training	1,700	1,490	1,700
308	Advertising	3,000	900	1,500
0	Promotional Campaign	1,060	0	1,060
0	Miscellaneous	340	0	340
	Central, Departmental and Support Services			
161,100	Total services on previous basis	176,300	0	0
0	Chief Officers and Housing Futures	0	1,940	2,040
0	Corporate Services	0	20,180	21,430
0	Health and Environmental Services	0	134,440	145,910
<u>166,296</u>	TOTAL EXPENDITURE	<u>191,790</u>	<u>165,620</u>	<u>182,670</u>
INCOME				
(107,908)	Fees and Charges - Licences	(110,250)	(110,250)	(110,250)
<u>58,388</u>	NET EXPENDITURE carried to Portfolio Summary	<u>81,540</u>	<u>55,370</u>	<u>72,420</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
TAXI LICENSING SERVICE				
EXPENDITURE				
	Supplies and Services			
8,388	Equipment	5,550	6,640	5,690
1,025	Miscellaneous Expenses	1,590	1,590	1,630
4,569	Communications and Computing	4,690	5,220	5,350
7,416	Criminal Records Bureau Checks	7,180	9,130	7,360
288	Advertising	1,000	670	680
612	Taxi Testing and Plating Service	0	650	0
	Central, Departmental and Support Services			
87,370	Total services on previous basis	88,280	0	0
0	Corporate Services	0	7,850	9,020
0	Health and Environmental Services	0	75,260	83,460
<u>109,668</u>	TOTAL EXPENDITURE	<u>108,290</u>	<u>107,010</u>	<u>113,190</u>
INCOME				
	Fees and Charges - Licences			
(98,776)	Taxi Licencing and CRB Checks	(107,010)	(107,010)	(107,010)
<u>10,892</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,280</u>	<u>0</u>	<u>6,180</u>

MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES

EXPENDITURE				
3,245	Animal Welfare	3,380	3,380	3,380
515	Abandoned Vehicles (net)	(2,250)	(3,350)	(3,350)
7,233	Clearance of Private Sewers	1,740	(5,310)	1,740
(27,097)	Cesspool Emptying (net)	(15,380)	29,400	14,130
8,030	Dangerous Buildings	8,210	7,630	7,920
1,503	National Assistance Act Burials (net)	0	0	0
	Sampling of Food, Drugs, Asbestos, Water etc (net)	2,970	0	1,000
(549)	Swavesey Byeways (net)	1,190	1,190	1,190
762	Zoo and Wild Animal Licensing	34,730	35,850	36,610
35,713	Health Promotion (net)	27,560	33,060	38,250
35,137	HECA	11,720	11,730	2,870
7,152	Miscellaneous Licensing Provisions	15,890	15,600	15,720
12,396				
<u>84,040</u>	TOTAL EXPENDITURE	<u>89,760</u>	<u>129,180</u>	<u>119,460</u>
INCOME				
	Fees and Charges - Licences			
(6,226)	Animal Welfare	(5,260)	(5,260)	(5,260)
(3,229)	Zoo and Wild Animal	(1,950)	(1,500)	(1,950)
(11,907)	Miscellaneous Licensing Provisions	(4,300)	(4,300)	(4,300)
<u>62,678</u>	NET EXPENDITURE carried to Portfolio Summary	<u>78,250</u>	<u>118,120</u>	<u>107,950</u>

Central, Departmental and Support Services - Incorporated Within the Above Figures

10,217	Cesspool Emptying (net)	11,620	13,880	14,130
8,030	Dangerous Buildings	8,210	7,630	7,920
32,330	Zoo and Animal Licensing	34,730	35,140	36,610
7,152	HECA	8,850	8,080	8,640
12,396	Miscellaneous Licensing Provisions	15,890	15,600	15,720
<u>70,125</u>		<u>79,300</u>	<u>80,330</u>	<u>83,020</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
ILLEGAL ENCAMPMENTS				
EXPENDITURE				
	Central, Departmental and Support Services			
53,161	Total services on previous basis	59,460	0	0
0	Chief Officers and Housing Futures	0	420	430
0	Affordable Homes	0	3,760	5,380
0	Health and Environmental Services	0	55,940	56,690
<u>53,161</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>59,460</u>	<u>60,120</u>	<u>62,500</u>
IMPROVEMENT GRANTS ETC				
EXPENDITURE				
	Supplies and Services			
14	Consultancy	500	200	500
1,910	PCT Funded Handy Person Grants	0	0	0
	Central, Departmental and Support Services			
41,243	Total services on previous basis	42,530	0	0
0	Corporate Services	0	4,700	4,990
0	Health and Environmental Services	0	36,870	40,890
<u>43,167</u>	TOTAL EXPENDITURE	<u>43,030</u>	<u>41,770</u>	<u>46,380</u>
	INCOME			
(1,512)	Government Grant	0		
(1,636)	Contribution from PCT	0		
<u>40,019</u>	NET EXPENDITURE carried to Portfolio Summary	<u>43,030</u>	<u>41,770</u>	<u>46,380</u>
HOME IMPROVEMENT AGENCY				
EXPENDITURE				
	Central, Departmental and Support Services			
219,803	Total services on previous basis	220,370	0	0
0	Chief Officers and Housing Futures	0	2,350	2,470
0	Corporate Services	0	7,190	6,820
0	Agency Costs	0	191,150	197,840
0	Other	0	16,580	17,410
<u>219,803</u>	TOTAL EXPENDITURE	<u>220,370</u>	<u>217,270</u>	<u>224,540</u>
	INCOME			
(27,342)	Supporting People Grant	(29,830)	(33,300)	(34,880)
(30,000)	County Council Contribution	(30,000)	(30,000)	(30,000)
(20,008)	PCT Contribution	(18,500)	(16,800)	(16,000)
(88,340)	Fee Income	(70,000)	(60,000)	(70,000)
<u>(165,690)</u>	TOTAL INCOME	<u>(148,330)</u>	<u>(140,100)</u>	<u>(150,880)</u>
<u>54,113</u>	NET EXPENDITURE carried to Portfolio Summary	<u>72,040</u>	<u>77,170</u>	<u>73,660</u>

Cost Centre Managers for Environmental Services

Services

	<u>Cost Centre Manager</u>
Awarded Watercourses	P Matthews
Environmental Health General	D Robinson
Footway Lighting	P Quigley
Food Safety	G Keerie
Pests Act	P Quigley
Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	P Quigley
Refuse Collection Service	S.Harwood-Clark
Street Cleansing Service	S.Harwood-Clark
Waste Recycling	S.Harwood-Clark
Environmental Protection	S Walford
Emergency Planning	L Green
Action on Dogs	P Quigley
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Miscellaneous Services :	
Animal Welfare	G Keerie
Abandoned Vehicles	P Quigley
Clearance of Private Sewers	G Keerie
Cesspool Emptying	S.Harwood-Clark
Dangerous Buildings	A Beyer
National Assistance Act Burials	G Keerie
Sampling of Food, Drugs, etc	G Keerie
Swavesey Byeways	P Matthews
Zoo & Wild Animal Licencing	G Keerie
Health Promotions	I Green
HECA	I Green
Miscellaneous Licencing Provisions	M Bebbington
Illegal Encampments	G Keerie
Improvement Grants	M Nudds
Home Improvement Agency	M Nudds
Democratic Representation Training	R May

Actual 2007/08 £	HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Premises Related Expenses			
8,502	Rents Rates etc	20,000	10,000	10,000
1,862,541	Administration (Net Expenditure)	2,036,730	2,299,170	2,397,300
	Support Services (Net expenditure)			
409,559	Sheltered Housing	694,210	596,060	617,120
(6,991)	Alarms	(560)	(4,400)	(2,490)
25,203	Flats - Communal Areas	21,150	44,190	41,840
132,139	Outdoor Maintenance	155,450	157,710	161,780
4,030	Sewage	6,850	(2,090)	(1,850)
155,755	Tenant Participation	136,460	194,750	146,140
102,561	Hostels for the Homeless	74,790	52,910	57,920
	Other Expenditure			
279	Registration of HRA Land	1,000	800	800
2,602,477	Contribution to Housing Repairs Account	2,741,300	2,981,300	3,190,300
10,048,066	Payment to Government	11,852,630	11,553,340	12,250,000
0	Provision for Unanticipated Expenditure	120,000	0	0
(47,741)	Provision for Bad or Doubtful Debts	35,000	5,000	20,000
42,960	Contribution to GF re Floating Support Service	37,600	37,770	53,250
(20,474)	Deficit/(Surplus) re Building Maint. Contractor (DLO)	19,410	35,000	0
293,093	Housing Futures	315,000	237,700	123,690
	Unallocated Recharges			
0	Unallocated Restructure Charge	(36,550)	(8,820)	(56,700)
0	Reduction in inflation from 2.5% to 1%	0	0	(135,000)
1,460	Best Value Charge	5,000	8,000	0
351,259	Corporate Management	314,250	360,760	381,140
74,370	Democratic Representation Charge	78,850	80,480	83,430
17,312	Treasury Management Charge	18,420	18,990	20,250
0	Equality and Diversity	0	20,660	30,090
	Capital Charges			
0	Revenue Contribution to Capital Expenditure	0	0	400,000
3,243,933	Depreciation	3,178,400	3,178,400	3,287,000
<u>19,300,293</u>	TOTAL EXPENDITURE	<u>21,825,390</u>	<u>21,857,680</u>	<u>23,076,010</u>
	INCOME			
(19,595,803)	Gross Rent Income from Dwellings	(20,500,000)	(20,730,000)	(21,800,000)
(380,080)	Other Income	(340,000)	(360,000)	(360,000)
<u>(19,975,883)</u>	TOTAL INCOME	<u>(20,840,000)</u>	<u>(21,090,000)</u>	<u>(22,160,000)</u>
(675,590)	Net Cost of Services	985,390	767,680	916,010
(170,629)	Interest Receivable	(140,000)	(130,000)	(50,000)
<u>(846,219)</u>	Deficit/(Surplus) for the year	<u>845,390</u>	<u>637,680</u>	<u>866,010</u>
(2,785,014)	Working Balance brought forward 1st April	(2,944,780)	(3,631,230)	(2,993,550)
(3,631,233)	Working Balance carried forward 31st March	(2,099,390)	(2,993,550)	(2,127,540)
	Analysis of Total Net Expenditure			
(4,072,988)	Net Direct Income (including recharges to/from GF)	(2,242,420)	(2,984,140)	(2,529,790)
444,401	Unallocated Recharges	379,970	480,070	323,210
2,782,368	Recharges from Staffing and Overhead Accounts	2,707,840	3,141,750	3,072,590
<u>(846,219)</u>		<u>845,390</u>	<u>637,680</u>	<u>866,010</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Maintenance and Improvements - Capital Funded			
533,891	Change of Tenancies - Capital	400,000	500,000	400,000
26,080	Cyclical & Minor Works - Capital	40,000	14,000	20,000
183,819	Rewiring	250,000	270,000	200,000
1,183,559	Heating New & Replacement	900,000	900,000	700,000
48,425	Insulation	75,000	5,000	40,000
79,105	Improvements to Non-traditional Houses	900,000	1,250,000	0
4,455	Security	8,000	1,000	5,000
10,132	Fire Safety	20,000	0	10,000
135,865	Estate Roads, Paths, Fencing and Lighting	90,000	80,000	60,000
90,555	Parking Facilities	70,000	50,000	30,000
53,186	UPVC Windows and Doors	50,000	50,000	30,000
132,846	Re-roofing	180,000	160,000	140,000
1,012,591	Kitchen & Bathroom Replacement	2,390,000	2,200,000	1,870,000
2,158,848	Full Refurbishment	450,000	550,000	320,000
98,246	Asbestos Removal	90,000	40,000	50,000
0	Specialist Works	5,000	5,000	5,000
12,864	New Foundations etc	15,000	5,000	15,000
41,613	Water/Drainage Upgrades	40,000	40,000	30,000
814,824	Disabled Adaptations	800,000	750,000	800,000
41,859	Fire and Extreme Weather	35,000	32,000	35,000
<u>6,662,763</u>	Total Maintenance and Improvements - Capital Funded	<u>6,808,000</u>	<u>6,902,000</u>	<u>4,760,000</u>
	Non Response Maintenance - Revenue Funded			
8,176	Internal Paintwork	10,000	15,000	5,000
141,425	Cyclical Works - Revenue	270,000	270,000	280,000
410,069	Heating Service Contracts	400,000	400,000	410,000
93,098	Asbestos Investigation/Surveys	100,000	50,000	50,000
0	Thermostate & other Electrical Surveys	0	100,000	100,000
2,871	Water/Drainage	10,000	10,000	5,000
8,720	Garden Works	14,000	19,000	19,000
238	Specialist Investigations	5,000	5,000	0
5,617	Properties Awaiting Sale	6,000	6,000	7,000
1,787	Repairs Litigation & Compensation	10,000	2,000	10,000
1,588	Compensation for Tenants Improvements	4,000	4,000	4,000
18,420	Fire and Extreme Weather	15,000	30,000	60,000
<u>692,009</u>	Total Maintenance and Improvements - Revenue Funded	<u>844,000</u>	<u>911,000</u>	<u>950,000</u>
<u>7,354,772</u>	Balance carried forward	<u>7,652,000</u>	<u>7,813,000</u>	<u>5,710,000</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
<u>7,354,772</u>	Balance brought forward	<u>7,652,000</u>	<u>7,813,000</u>	<u>5,710,000</u>
487,193	Responsive Repairs - Revenue Funded			
	Change of Tenancies	700,000	700,000	700,000
	Internal Works			
348,490	Kitchen & Bathroom Repairs	230,000	320,000	340,000
190,717	Electrical	100,000	180,000	200,000
249,952	Heating Repairs	260,000	250,000	270,000
10,467	Maintenance of Disabled Adaptions	6,000	15,000	20,000
118,133	Other Internal Works	240,000	130,000	200,000
343,427	External Property Works	200,000	320,000	350,000
132,861	Drainage, Paths, Fences etc	140,000	140,000	140,000
39,544	Garages, Parking etc	20,000	15,000	20,000
300	Pest Control	1,000	1,000	1,000
0	Right to Repair	800	800	800
<u>1,921,084</u>	Total Responsive Repairs - Revenue Funded	<u>1,897,800</u>	<u>2,071,800</u>	<u>2,241,800</u>
<u>9,275,856</u>	TOTAL EXPENDITURE	<u>9,549,800</u>	<u>9,884,800</u>	<u>7,951,800</u>
	INCOME			
(2,602,477)	Transfer from Housing Revenue Account	(2,741,300)	(2,981,300)	(3,190,300)
(3,243,933)	Major Repairs Allowance Funding	(3,178,400)	(3,178,400)	(3,287,000)
(3,398,739)	Capital Receipts Funding	(3,601,600)	(3,720,600)	(1,058,000)
(20,091)	Capital Grants & Contributions	(28,000)	(3,000)	(15,000)
0	Revenue Contribution to Capital Expenditure	0	0	(400,000)
(10,616)	Revenue Grants and Contributions	(500)	(1,500)	(1,500)
<u>(9,275,856)</u>	TOTAL INCOME	<u>(9,549,800)</u>	<u>(9,884,800)</u>	<u>(7,951,800)</u>
	REPAIRS ADMINISTRATION			
	EXPENDITURE			
	Direct Employee Expenses			
4,426	Liabilities re Former Employees	4,800	5,150	6,700
	Supplies and Services			
12,528	Out of Hours Repairs Reporting Service	12,900	12,900	13,000
7,224	Stock Condition Survey	0	15,000	0
0	Repairs Reporting System	0	25,000	10,000
0	Contract Renegotiations	0	0	20,000
	Central, Departmental and Support Services - Revenue			
560,211	Total services on previous basis	596,680	0	0
0	Chief Officers & Housing Futures	0	3,040	3,220
0	Corporate Services	0	215,150	210,340
0	Affordable Homes	0	487,600	610,800
0	Health & Environmental Services	0	7,320	7,580
397,566	Central, Departmental and Support Services - Capital	417,730	328,150	246,990
	Capital Financing Costs			
43,603	Software	0	0	0
<u>1,025,558</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>1,032,110</u>	<u>1,099,310</u>	<u>1,128,630</u>
(441,169)	Less Funded from Capital Receipts	(417,730)	(328,150)	(246,990)
<u>584,389</u>		<u>614,380</u>	<u>771,160</u>	<u>881,640</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Premises Related Expenses			
33,123	Rent, Rates, etc	30,000	40,000	40,000
	Supplies and Services			
	Services			
1,614	Legal Fees	5,000	5,000	5,000
23,206	Girobank	29,000	24,000	25,000
1,018	Bank Charges	2,000	2,000	2,000
1,420	Valuation	1,000	1,500	10,000
	Miscellaneous Expenses			
	Payments to Tenants re Management Moves			
12,750	to Smaller Properties	15,000	15,000	15,000
114,555	for Redevelopment	120,000	90,000	60,000
0	Data Base Reconciliation	0	50,000	50,000
0	Service Charge Implementation	0	40,000	20,000
10,000	Business Plan Update	10,000	12,510	12,000
600	Service Improvement Consultancy	10,000	4,000	30,000
0	New Tenant Support Scheme	0	5,000	10,000
171	Other	1,000	200	1,000
	Central, Departmental and Support Services			
1,061,334	Total services on previous basis	1,145,940	0	0
0	Chief Officers & Housing Futures	0	16,030	14,130
0	Community & Customer Services	0	3,280	4,740
0	Corporate Services	0	381,600	382,240
0	Affordable Homes	0	653,270	689,500
	Departmental Administration			
62,260	- Choice Based Lettings	171,670	208,980	161,390
40,340	- Housing Advisory Service	31,300	30,390	25,120
<u>1,362,391</u>	TOTAL EXPENDITURE	<u>1,571,910</u>	<u>1,582,760</u>	<u>1,557,120</u>
	INCOME			
(38,530)	Fees and Charges	(45,000)	(30,000)	(20,000)
(45,709)	Contribution from General Fund	(104,560)	(24,750)	(21,460)
<u>1,278,152</u>	GENERAL ADMINISTRATION NET EXPENDITURE	<u>1,422,350</u>	<u>1,528,010</u>	<u>1,515,660</u>
	TOTAL ADMINISTRATION EXPENDITURE			
584,389	Repairs Administration	614,380	771,160	881,640
1,278,152	General Administration	1,422,350	1,528,010	1,515,660
<u>1,862,541</u>	NET EXPENDITURE carried to HRA Summary	<u>2,036,730</u>	<u>2,299,170</u>	<u>2,397,300</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	SHELTERED HOUSING			
	EXPENDITURE			
	Employees			
	Salaries			
944,511	Scheme Manager	1,095,000	1,020,000	1,065,000
5,815	Legal Fees & Settlements	6,000	0	4,000
	Wages			
44,686	Cleaning	46,000	59,000	61,000
1,365	Training	5,000	3,100	2,500
6,291	Appointment of New Staff	5,500	5,000	2,500
54,204	Agency Staff	0	50,000	25,000
	Premises Related Expenses			
0	Rents	500	0	0
16,561	Rent Allowance	15,000	7,500	6,500
	Repairs and Maintenance			
56,245	Buildings	40,000	90,000	70,000
0	Smoke Detector Maintenance	5,200	13,700	0
8,351	Maintenance of Security Systems	9,000	12,600	13,000
28,287	Grass Cutting	27,700	29,400	30,200
50,597	Other Outdoor Maintenance	70,000	55,000	56,400
83,871	Energy Costs	66,500	70,000	86,500
12,358	NNDR & Council Tax	13,300	13,200	13,500
14,529	Water Services	14,400	18,000	19,000
	Cleaning and Domestic Supplies			
4,650	Consumable Supplies	4,000	4,000	4,000
10,816	Cleaning	14,300	14,000	14,000
	Transport Related Expenses			
63,806	Car Allowances	69,700	60,000	60,000
	Supplies and Services			
2,222	Alarms - Replacement	9,300	9,300	5,000
71,120	- Running Costs	83,000	83,000	85,000
29,987	Equipment & Furniture	45,000	45,000	35,000
	Agency & Contracted Services			
105,292	Agency Payments	108,000	108,000	111,000
	Communications and Computing			
597	Postages	1,550	500	500
31,665	Telephones & Pagers (net)	36,000	33,000	30,000
	Expenses			
0	Tenants Handbook	0	0	0
185	Opening Ceremonies	250	0	0
3,084	Scheme Manager Training	6,500	7,800	4,780
2,800	Miscellaneous Expenses	3,000	3,000	4,200
4,500	Contribution - Services for Older People	4,600	2,300	4,600
2,524	Subscriptions to Professional Bodies	4,100	3,370	3,500
<u>1,660,919</u>	Balance carried forward	<u>1,808,400</u>	<u>1,819,770</u>	<u>1,816,680</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	SHELTERED HOUSING			
	EXPENDITURE Continued			
1,660,919	Balance brought forward	1,808,400	1,819,770	1,816,680
	Central, Departmental and Support Services - Revenue			
263,401	Total services on previous basis	285,310	0	0
0	Chief Officers and Housing Futures	0	830	860
0	Corporate Services	0	106,670	97,780
0	Planning Services	0	550	520
0	Affordable Homes	0	170,940	178,280
14,038	Central, Departmental and Support Services - Capital	13,930	7,830	4,260
	Capital Financing Costs			
0	Key Safe Project	0	0	0
112,926	Communal Area Improvements	100,000	100,000	47,770
<u>2,051,284</u>	TOTAL EXPENDITURE	<u>2,207,640</u>	<u>2,206,590</u>	<u>2,146,150</u>
	INCOME			
	Fees and Charges			
	Service Charge			
	Equity Shareholders			
(169,803)	Support Element	(165,000)	(180,000)	(185,000)
(117,746)	Other	(104,000)	(108,000)	(112,000)
	Tenants			
(751,163)	Support Element	(660,000)	(770,000)	(737,000)
(322,919)	Other	(340,000)	(334,000)	(340,000)
(26,530)	Other	(10,000)	(11,700)	(10,000)
(19,600)	Less Recharge to Other Services	(20,500)	(22,000)	(23,000)
(107,000)	Contribution from General Fund	(100,000)	(77,000)	(70,000)
<u>(1,514,761)</u>	TOTAL INCOME	<u>(1,399,500)</u>	<u>(1,502,700)</u>	<u>(1,477,000)</u>
<u>536,523</u>	NET EXPENDITURE	<u>808,140</u>	<u>703,890</u>	<u>669,150</u>
(126,964)	Less Funded from Capital Receipts	(113,930)	(107,830)	(52,030)
<u>409,559</u>	NET EXPENDITURE carried to HRA Summary	<u>694,210</u>	<u>596,060</u>	<u>617,120</u>
	OTHER ALARM SYSTEMS			
	EXPENDITURE			
	Supplies and Services			
	Alarm Systems			
17,747	- Purchase	30,000	30,000	30,000
16,341	- Repair & Maintenance	20,000	20,000	20,000
	Miscellaneous Expenses			
1,500	Contribution - Services for Older People	2,000	1,000	2,000
	Central Departmental and Support Services			
59,443	Total services on previous basis	64,810	0	0
0	Corporate Services	0	2,250	1,830
0	Affordable Homes	0	58,790	61,310
	Departmental Administration			
19,600	Sheltered Housing	20,500	22,000	23,000
<u>114,631</u>		<u>137,310</u>	<u>134,040</u>	<u>138,140</u>
	INCOME			
(147,912)	Fees and Charges	(140,000)	(155,000)	(150,000)
26,290	Return to General Fund	2,130	16,560	9,370
<u>(121,622)</u>		<u>(137,870)</u>	<u>(138,440)</u>	<u>(140,630)</u>
<u>(6,991)</u>	NET SURPLUS carried to HRA Summary	<u>(560)</u>	<u>(4,400)</u>	<u>(2,490)</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	FLATS - COMMUNAL AREAS			
	EXPENDITURE			
	Premises Related Expenditure			
10,388	Repairs and Maintenance	6,600	12,000	12,000
12,169	Energy Costs	8,200	8,700	10,400
	Cleaning and Domestic Supplies			
572	Cleaning	1,030	1,030	1,060
	Services			
2,144	Refuse Collection	2,900	2,900	2,970
	Capital Financing			
0	Major Works	0	26,000	0
	Central Departmental and Support Services			
8,678	Total services on previous basis	8,920	0	0
0	Corporate Services	0	17,140	13,610
0	Affordable Homes	0	9,420	9,800
<u>33,951</u>		<u>27,650</u>	<u>77,190</u>	<u>49,840</u>
	INCOME			
(8,748)	Fees and Charges	(6,500)	(7,000)	(8,000)
0	Less funded from Capital Receipts or MRA	0	(26,000)	0
<u>25,203</u>	NET EXPENDITURE carried to HRA Summary	<u>21,150</u>	<u>44,190</u>	<u>41,840</u>
	OUTDOOR MAINTENANCE			
	EXPENDITURE			
	Premises Related Expenses			
	Repairs and Maintenance			
	Sheltered Housing			
28,287	Grass Cutting	27,700	29,400	30,200
46,904	Other	70,000	55,000	56,400
	Other Housing Sites			
78,517	Grass Cutting	95,300	95,300	99,300
122,806	Other	144,000	139,000	145,000
	Other			
3,275	Consultancy - Grounds Maintenance Contract	0	0	0
	Central, Departmental and Support Services			
90,965	Total services on previous basis	90,590	0	0
0	Corporate Services	0	6,530	6,510
0	Planning Services	0	3,770	3,540
0	Affordable Homes	0	71,580	67,020
0	Health and Environmental Services	0	18,470	22,350
<u>370,754</u>	TOTAL EXPENDITURE	<u>427,590</u>	<u>419,050</u>	<u>430,320</u>
	INCOME			
(138,000)	Contribution from General Fund	(162,000)	(164,000)	(169,000)
(75,191)	Recharge to Sheltered Housing	(97,700)	(84,400)	(86,600)
(19,654)	Other Recharges	(6,140)	(6,140)	(6,140)
(5,770)	Other Income	(6,300)	(6,800)	(6,800)
<u>(238,615)</u>	TOTAL INCOME	<u>(272,140)</u>	<u>(261,340)</u>	<u>(268,540)</u>
<u>132,139</u>	NET EXPENDITURE carried to HRA Summary	<u>155,450</u>	<u>157,710</u>	<u>161,780</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	SEWAGE DISPOSAL & CESSPOOL EMPTYING			
	EXPENDITURE			
	Premises Related Expenses			
10,335	Repairs and Maintenance	5,000	5,000	5,000
564	Recharge from Cesspool Emptying A/c	600	600	600
	Energy Costs			
564	Electricity	900	650	800
20,605	Water Services	21,100	20,610	21,500
	Miscellaneous Expenses			
234	Other	300	250	300
	Central Departmental and Support Services			
11,318	Total Services on Previous Basis	17,950	0	0
0	Corporate Services	0	750	570
0	Affordable Homes	0	10,050	10,380
<u>43,620</u>	TOTAL EXPENDITURE	<u>45,850</u>	<u>37,910</u>	<u>39,150</u>
	INCOME			
(39,590)	Fees and Charges	(39,000)	(40,000)	(41,000)
<u>4,030</u>	NET EXPENDITURE carried to HRA Summary	<u>6,850</u>	<u>(2,090)</u>	<u>(1,850)</u>
	TENANT PARTICIPATION			
	EXPENDITURE			
	Premises Related Expenses			
412	Works at Sheltered Schemes	3,000	2,000	2,000
877	Other	7,000	9,000	5,000
1,388	Capital Schemes	10,000	4,000	4,000
	Miscellaneous Expenses			
11,348	Support for Tenant Groups	8,200	18,400	19,000
6,377	Tenants Report & Newsletters	7,200	7,200	7,200
0	Tenants Handbook	0	5,000	12,500
2,500	Community Mediation Services	2,750	2,500	2,500
64	Best Kept Garden Awards	460	300	300
19,910	Housing Futures Transfer	0	0	0
	Central Departmental and Support Services			
114,679	Total Services on Previous Basis	110,850	0	0
0	Chief Officers & Housing Futures	0	94,810	38,000
0	Community & Customer Services	0	1,060	1,080
0	Corporate Services	0	5,570	5,800
0	Affordable Homes	0	50,910	54,760
<u>157,555</u>	TOTAL EXPENDITURE	<u>149,460</u>	<u>200,750</u>	<u>152,140</u>
	INCOME			
(412)	Recharge to Sheltered Housing	(3,000)	(2,000)	(2,000)
<u>157,143</u>	NET EXPENDITURE	<u>146,460</u>	<u>198,750</u>	<u>150,140</u>
(1,388)	Less Funded from Capital Receipts	(10,000)	(4,000)	(4,000)
<u>155,755</u>	NET EXPENDITURE carried to HRA Summary	<u>136,460</u>	<u>194,750</u>	<u>146,140</u>

Actual 2007/08 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	HOSTELS FOR THE HOMELESS			
	EXPENDITURE			
	Premises Related Expenses			
8,349	Repairs and Maintenance	10,000	8,000	2,000
819	Insurance etc.	610	580	610
13,248	Rents	2,000	0	0
	Supplies and Services			
0	Equipment & Furniture	1,000	3,000	1,000
	Capital Financing			
15,500	Major Works	20,000	14,000	0
	Expenses			
335	Legal fees	0	0	1,000
	Agency & Contracted Services			
56,310	Agency Payments	40,000	36,000	38,000
	Central, Departmental and Support Services			
23,500	Total Services on Previous Basis	21,180	0	0
0	Corporate Services	0	2,610	2,750
0	Affordable Homes	0	14,240	12,560
<u>118,061</u>	TOTAL EXPENDITURE	<u>94,790</u>	<u>78,430</u>	<u>57,920</u>
0	Recharges	0	(11,520)	0
(15,500)	Less funded from Capital Receipts or MRA	(20,000)	(14,000)	0
<u>102,561</u>	NET EXPENDITURE carried to HRA Summary	<u>74,790</u>	<u>52,910</u>	<u>57,920</u>
	BUILDING MAINTENANCE SERVICE (CONTRACTOR)			
	EXPENDITURE			
	Employees			
675,961	Operatives Salaries and Wages	688,680	585,010	533,820
2,133	Training	13,000	5,000	13,000
1,416	Appointment of Staff			
	Premises Related Expenses			
1,551,005	Sub-contractors	502,770	1,607,920	679,860
342,662	Material Purchases	236,000	248,000	241,000
193,124	Transport Related Expenses	169,150	158,380	139,810
	Supplies and Services			
25,793	Equipment and Materials	10,000	10,000	10,000
161	Printing, Stationery and Office Expenses			
1,759	Protective Clothing and Laundry	5,200	5,200	5,200
	Communications			
5,580	Mobile Phones	6,000	6,000	6,000
24,489	Hand Held Devices	5,000	29,200	15,500
0	Vehicle Tracking	0	6,230	6,730
	Expenses			
9,064	Disposal Charges (Trade Waste)	10,800	10,800	10,800
2,193	Other	1,200	1,220	1,230
	Central, Departmental and Support Services			
354,407	Total Services on Previous Basis	365,610	0	0
0	Chief Officers & Housing Futures	0	410	430
0	Corporate Services	0	34,970	38,290
0	Affordable Homes	0	259,530	276,760
0	Health and Environmental Services	0	55,930	58,170
<u>3,189,747</u>	TOTAL EXPENDITURE	<u>2,013,410</u>	<u>3,023,800</u>	<u>2,036,600</u>
	INCOME			
	Fees and Recharges			
(1,629,601)	Response & Other Repairs	(1,253,700)	(1,596,800)	(1,439,300)
(1,279,649)	Allocated Works	0	0	0
(260,888)	Other Housing Work	(722,000)	(1,296,900)	(579,000)
(40,083)	Other Work	(18,300)	(95,100)	(18,300)
<u>(3,210,221)</u>	TOTAL INCOME	<u>(1,994,000)</u>	<u>(2,988,800)</u>	<u>(2,036,600)</u>
<u>(20,474)</u>	NET DEFICIT/(SURPLUS) carried to HRA Summary	<u>19,410</u>	<u>35,000</u>	<u>0</u>

Actual 2007/08 £	HOUSING FUTURES HOUSING REVENUE ACCOUNT HOUSING FUTURES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
105,951	Miscellaneous Expenses	0	352,150	100,250
0	Provision for Phase 2	740,000	0	0
	Central Departmental and Support Services			
234,432	Total Services on Previous Basis	0	0	0
0	Chief Officers and Housing Futures	0	176,530	56,710
0	Community & Customer Services	0	13,340	20
0	Corporate Services	0	36,750	53,270
0	New Communities	0	5,860	0
0	Affordable Homes	0	144,200	77,080
0	Recharge from DLO	0	30,000	5,000
<u>340,383</u>	TOTAL EXPENDITURE	<u>740,000</u>	<u>758,830</u>	<u>292,330</u>
	INCOME			
(19,910)	Staff Costs already inc. elsewhere in the HRA	(150,000)	0	0
(27,380)	Recharge to General Fund	(275,000)	(521,130)	(168,640)
<u>293,093</u>	NET EXPENDITURE carried to HRA Summary	<u>315,000</u>	<u>237,700</u>	<u>123,690</u>

Actual 2007/08 £	HOUSING PORTFOLIO HOUSING GENERAL FUND NET EXPENDITURE SUMMARY	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
9,893	Loans for House Repair, Purchase and Improvement	11,370	8,460	8,850
131,383	Housing Association Support	201,190	125,290	135,390
208,092	Homelessness	275,490	257,680	317,580
176,988	Lettings & Advisory Service	219,240	218,980	202,510
7,585	Floating Support Service	6,630	6,660	9,400
49,190	Shopping Car Parks	38,100	48,040	49,160
16,290	Mobile Warden Schemes	16,700	23,240	27,090
208,522	Strategic Housing	206,910	186,270	163,610
0	Sub-Regional Homelink Service	0	0	0
	Recharge from/(to) HRA			
138,000	- Outdoor Maintenance	162,000	164,000	169,000
107,000	- Sheltered Housing	100,000	77,000	70,000
(26,290)	- Piper Lifeline Alarms	(2,130)	(16,560)	(9,370)
45,709	- Service Strategy and Regulation	104,560	24,750	21,460
27,380	- Housing Futures Project	275,000	521,130	168,640
0	Adjustment Housing Futures Costs already inc. elsewhere in GF	(75,000)	0	0
<u>1,099,742</u>	TOTAL NET EXPENDITURE	<u>1,540,060</u>	<u>1,644,940</u>	<u>1,333,320</u>
	Analysis of Total Net Expenditure			
190,445	Net Direct Costs (including Recharges from HRA)	507,000	567,930	309,880
13,575	Capital Charges (notional)	8,680	13,580	13,580
895,722	Recharges from Staffing and Overhead Accounts	1,024,380	1,063,430	1,009,860
<u>1,099,742</u>		<u>1,540,060</u>	<u>1,644,940</u>	<u>1,333,320</u>

Actual 2007/08 £	HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Premises Related Expenses			
263	Premises Insurance	450	260	260
	Agency Services			
0	DSS Mortgage Collection Service	40	20	40
4,400	Mortgage Management Service	4,500	4,540	4,660
	Central, Departmental and Support Services			
5,649	Total Services on Previous Basis	6,580		
	Corporate Services		3,790	3,990
<u>10,312</u>	TOTAL EXPENDITURE	<u>11,570</u>	<u>8,610</u>	<u>8,950</u>
	INCOME			
(419)	Commission	(200)	(150)	(100)
<u>(419)</u>	TOTAL INCOME	<u>(200)</u>	<u>(150)</u>	<u>(100)</u>
<u>9,893</u>	NET EXPENDITURE carried to Portfolio Summary	<u>11,370</u>	<u>8,460</u>	<u>8,850</u>
	HOUSING ASSOCIATION SUPPORT			
	EXPENDITURE			
	Supplies and Services			
0	Valuations	0	1,000	5,000
	Other			
(24,830)	Return of Provision	0	0	0
	Central Departmental and Support Services			
156,266	Total Services on Previous Basis	201,200	0	0
0	Chief Officers & Housing Futures	0	830	860
0	Corporate Services	0	20,780	21,720
0	Affordable Homes	0	103,680	112,810
<u>131,436</u>	TOTAL EXPENDITURE	<u>201,200</u>	<u>126,290</u>	<u>140,390</u>
	INCOME			
(53)	Contributions	(10)	(1,000)	(5,000)
<u>131,383</u>	NET EXPENDITURE carried to Portfolio Summary	<u>201,190</u>	<u>125,290</u>	<u>135,390</u>
	HOMELESSNESS			
	EXPENDITURE			
	Agency and Contracted Services			
36,026	Payments for Accommodation	110,000	70,000	80,000
5,460	Storage of Household Goods etc	7,010	7,000	7,000
	Other			
35,447	Private Renting Service	44,000	44,000	44,000
7,741	Homelessness Strategy Fund - Prevention Measures	30,000	20,000	50,000
7,640	Grants to Organisations	7,830	7,830	10,000
	Central, Departmental and Support Services			
147,927	Total Services on Previous Basis	126,660	0	0
0	Chief Officers & Housing Futures	0	830	860
0	Corporate Services	0	14,820	17,160
0	Affordable Homes	0	143,040	143,380
0	Health and Environmental Services	0	210	230
<u>240,241</u>	TOTAL EXPENDITURE	<u>325,500</u>	<u>307,730</u>	<u>352,630</u>
	INCOME			
(35,000)	Government Grant	(50,000)	(50,000)	(35,000)
2,851	Other Net Contributions	(10)	(50)	(50)
<u>208,092</u>	NET EXPENDITURE carried to Portfolio Summary	<u>275,490</u>	<u>257,680</u>	<u>317,580</u>

Actual 2007/08 £	HOUSING GENERAL FUND LETTINGS & ADVISORY SERVICE	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Miscellaneous Expenses			
8,663	Contribution to Regional CBL Expenditure	7,000	13,400	16,000
6,679	Advertising, etc.	50,000	48,000	48,000
2,410	Fees for Medical Assessment	4,000	4,000	4,000
	Central, Departmental and Support Services			
261,836	Total Services on Previous Basis	361,210	0	0
0	Chief Officers & Housing Futures	0	2,350	2,470
0	Community & Customer Services	0	780	20
0	Corporate Services	0	2,670	2,530
0	Affordable Homes	0	396,150	325,000
<u>279,588</u>	TOTAL EXPENDITURE	<u>422,210</u>	<u>467,350</u>	<u>398,020</u>
	INCOME			
0	Fees and Charges	0	(9,000)	(9,000)
(102,600)	Recharge to Other Services	(202,970)	(239,370)	(186,510)
<u>176,988</u>	NET EXPENDITURE carried to Portfolio Summary	<u>219,240</u>	<u>218,980</u>	<u>202,510</u>
	FLOATING SUPPORT SERVICE			
	EXPENDITURE			
	Central, Departmental and Support Services			
121,282	Affordable Homes	121,230	121,430	139,650
<u>121,282</u>	TOTAL EXPENDITURE	<u>121,230</u>	<u>121,430</u>	<u>139,650</u>
	INCOME			
(70,737)	Supporting People Grant	(77,000)	(77,000)	(77,000)
(42,960)	Contribution from the HRA	(37,600)	(37,770)	(53,250)
<u>7,585</u>	NET EXPENDITURE carried to Portfolio Summary	<u>6,630</u>	<u>6,660</u>	<u>9,400</u>
	SHOPPING CAR PARKS			
	EXPENDITURE			
	Premises Related Expenses			
440	Repairs and Maintenance	1,500	1,000	1,000
686	Sweeping etc	200	730	750
8,128	Rents	8,130	8,130	8,130
17,672	Rates	14,050	18,970	20,000
	Supplies and Services			
0	Water Services	0	0	0
	Central, Departmental & Support Services			
8,689	Total Services on Previous Basis	5,540	0	0
0	Corporate Services	0	370	390
0	Affordable Homes	0	5,260	5,310
13,575	Capital Charges Depreciation	8,680	13,580	13,580
<u>49,190</u>	TOTAL EXPENDITURE carried to Portfolio summary	<u>38,100</u>	<u>48,040</u>	<u>49,160</u>

Actual 2007/08 £	HOUSING GENERAL FUND MOBILE WARDEN SCHEMES	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
16,290	EXPENDITURE			
	Miscellaneous	16,700	16,700	17,100
	Central Departmental & Support Services			
0	Total Services on Previous Basis	0	0	0
0	Chief Officers & Housing Futures	0	0	500
0	Community & Customer Services	0	6,220	8,960
0	Corporate Services	0	0	200
0	Affordable Homes	0	320	330
<u>16,290</u>	NET EXPENDITURE carried to Portfolio Summary	<u>16,700</u>	<u>23,240</u>	<u>27,090</u>
	STRATEGIC HOUSING			
	EXPENDITURE			
	Expenses			
15,081	Contribution to Housing Market Assessment	5,000	4,500	5,000
0	Other Contributions	0	1,200	2,000
	Central, Departmental and Support Services			
194,073	Total Services on Previous Basis	201,960	0	0
0	Chief Officers & Housing Futures	0	5,400	5,700
0	Corporate Services	0	4,700	5,230
0	Planning and Sustainable Communities	0	3,490	5,220
0	Affordable Homes	0	151,490	125,300
0	Health and Environmental Services	0	15,540	15,210
<u>209,154</u>	TOTAL EXPENDITURE	<u>206,960</u>	<u>186,320</u>	<u>163,660</u>
	INCOME			
(632)	Fees and Charges	(50)	(50)	(50)
<u>208,522</u>	NET EXPENDITURE carried to Portfolio Summary	<u>206,910</u>	<u>186,270</u>	<u>163,610</u>
	HOUSING GENERAL FUND SUB REGIONAL HOMELINK SERVICE			
Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Central, Departmental and Support Services			
0	Total services on previous departmental basis	0	0	0
0	Corporate Services	0	180	390
0	Affordable Homes	0	59,100	66,440
<u>0</u>	TOTAL EXPENDITURE	<u>0</u>	<u>59,280</u>	<u>66,830</u>
	INCOME			
0	Recharges to Other Organisations	0	(45,880)	(57,830)
0	Recharges to Other Services	0	(13,400)	(9,000)
<u>0</u>	TOTAL INCOME	<u>0</u>	<u>(59,280)</u>	<u>(66,830)</u>
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>

Cost Centre Managers for Housing Portfolio

**Cost Centre
Manager**

Services

Housing Revenue Account

Housing Repairs and Maintenance	B.O'Halloran
Administrative Expenses	A Goddard
Rents	L Phanco
Sheltered Housing	T.Cassidy
Other Alarm Systems	T.Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Grounds Maintenance In-House Contractor	B.O'Halloran
Sewerage Disposal and Cesspool Emptying	B.O'Halloran
Tenant Participation	A Goddard
Hostels	S Carter/H.Woods
Building Maintenance Service In-House-Contractor	B.O'Halloran

General Fund

Loans for House Purchase Repair and Improvement	L Phanco
Housing Association Support	M.Knight
Homelessness	S Carter/H.Woods
Housing Advisory Service	S Carter/H.Woods
Floating Support Service	S Carter/H.Woods
Shopping Car Parks	B.O'Halloran
Strategic Housing	M.Knight
Grants	S Carter
Mobile Warden Scheme	G. Barron

Actual 2007/08 £	PLANNING PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
1,322,714	Development Control	1,241,460	1,359,550	1,388,390
39,374	Building Control Service	38,520	39,450	55,390
70,998	Street Naming and Numbering	83,170	65,570	66,580
39,828	Open Space Agreement Cherry Hinton	0	0	0
4,803	Transport Initiatives	3,630	3,660	3,730
7,583	Economic Development	89,100	99,540	113,910
603,579	Concessionary Fares	589,780	315,160	472,550
219	Footpath Diversions	230	230	230
166,889	Conservation	170,900	177,550	195,270
33,398	Museums	34,310	34,120	34,380
38,416	Tourism Initiatives	39,400	38,850	39,780
<u>2,327,801</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>2,290,500</u>	<u>2,133,680</u>	<u>2,370,210</u>
	Analysis of Total Net Expenditure			
921,983	Direct Costs - Expenditure	1,035,740	930,660	917,850
50,456	Direct Costs - Transfers to Reserves	4,490	0	0
(1,507,730)	Direct Costs - Income from Fees & Charges	(1,832,200)	(1,578,050)	(1,586,830)
(57,740)	Direct Costs - Transfers from Reserves	(78,230)	(41,110)	(23,040)
(310,375)	Direct Costs - Grants	(384,210)	(416,400)	(427,850)
(56,979)	Direct Costs - Deferred Capital Grant	(103,160)	(100,940)	(166,490)
<u>(960,385)</u>	Net Direct Costs	<u>(1,357,570)</u>	<u>(1,205,840)</u>	<u>(1,286,360)</u>
3,288,186	Recharges from Staffing and Overhead Accounts	3,648,070	3,339,520	3,656,570
<u>2,327,801</u>		<u>2,290,500</u>	<u>2,133,680</u>	<u>2,370,210</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
DEVELOPMENT CONTROL				
EXPENDITURE				
	Transport Related Expenses			
260	Coach Expenses	360	360	360
	Services (Appendix)			
	Hired & Contracted Legal Services			
63,197	Appeals	47,000	106,840	48,170
336	Costs Awarded Against the Council	1,030	0	1,050
2,064	Judicial Review Costs	0	6,330	0
	Contracted Consultants			
3,348	D.C. Agricultural Appraisals	1,880	2,720	1,930
37,688	Advice on Current Applications	33,490	85,380	34,330
0	Archaeology Advisory Service	0	7,730	7,920
20,072	Database Design Consultancy	14,790	11,500	11,500
0	Digital Photography	0	2,080	0
	Grants and Subscriptions			
618	Ordnance Survey	890	890	890
0	Plan Vetting Group	1,600	1,600	1,600
	Miscellaneous Expenses			
21,260	Advertising	21,520	17,500	19,000
	Central, Departmental and Support Services			
2,566,091	Total services on previous basis	2,799,450	0	0
0	Chief Officers & Housing Futures	0	34,390	36,510
0	Community & Customer Services	0	2,620	3,800
0	Corporate Services	0	227,480	235,550
0	New Communities	0	54,490	75,140
0	Planning Services	0	2,052,580	2,274,400
0	Health & Environmental Services	0	130,720	138,060
<u>2,714,934</u>	TOTAL EXPENDITURE	<u>2,922,010</u>	<u>2,745,210</u>	<u>2,890,210</u>
INCOME				
(4,365)	Sales - Miscellaneous	(5,530)	(2,010)	(2,060)
(933)	Sales - Local Plan	(930)	(930)	(930)
(6,234)	Section 106 Costs Recoverable	(5,840)	(10,620)	(10,000)
(21,916)	Legal Costs Recoverable	0	(3,680)	0
(1,002,835)	Fees	(1,307,000)	(1,083,000)	(1,083,000)
0	Pre-application fees	0	0	(20,500)
0	Cambridge Horizons Growth Area Grant	(27,100)	0	0
(241,218)	Planning Delivery Grant	(152,760)	(184,480)	(218,840)
(47,740)	Transfer from Planning Delivery Grant Reserves	(78,230)	0	0
(56,979)	Planning Delivery Grant - Deffered Capital Grant	(103,160)	(100,940)	(166,490)
(10,000)	Transfer from Millenium Cycleway Reserve	0	0	0
<u>(1,392,220)</u>	TOTAL INCOME	<u>(1,680,550)</u>	<u>(1,385,660)</u>	<u>(1,501,820)</u>
<u>1,322,714</u>	NET EXPENDITURE	<u>1,241,460</u>	<u>1,359,550</u>	<u>1,388,390</u>
	carried to Portfolio summary			

Actual 2007/08 £	BUILDING CONTROL SERVICE	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Premises Related Expenditure			
	Services			
3,210	Engineering Consultants Fees	18,000	7,000	7,000
932	Other Local Authorities	16,610	1,000	1,000
	Miscellaneous Expenses			
168	Advertising	1,300	200	200
0	Other	0	130	200
12,910	Transfer to Reserves	17,530	0	0
	Central, Departmental and Support Services			
482,775	Total services on previous basis	489,640	0	0
0	Chief Officers & Housing Futures	0	3,180	3,330
0	Community & Customer Services	0	660	950
0	Corporate Services	0	35,630	40,150
0	Planning Services	0	463,210	487,600
<u>499,995</u>	TOTAL EXPENDITURE	<u>543,080</u>	<u>511,010</u>	<u>540,430</u>
	INCOME			
0	Transfer from Reserves	0	(3,560)	(23,040)
(2,760)	Sale of Plans	(1,800)	(8,000)	(2,000)
(457,861)	Statutory / Local Fees	(502,760)	(460,000)	(460,000)
<u>(460,621)</u>	TOTAL INCOME	<u>(504,560)</u>	<u>(471,560)</u>	<u>(485,040)</u>
<u>39,374</u>	NET EXPENDITURE	<u>38,520</u>	<u>39,450</u>	<u>55,390</u>
	carried to Portfolio summary			
	Analysis of NET EXPENDITURE			
(12,910)	Fee - earning deficit/(surplus) for the year	(17,530)	3,560	23,040
12,910	Transfer from/to Reserves	17,530	(3,560)	(23,040)
0	Fee - earning (net)	0	0	0
39,374	Non Fee - earning for the year	38,520	39,450	55,390
<u>39,374</u>		<u>38,520</u>	<u>39,450</u>	<u>55,390</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
STREET NAMING AND NUMBERING				
EXPENDITURE				
	Supplies and Services			
24,081	Materials	15,080	15,080	15,460
	Central, Departmental and Support Services			
46,917	Total services on previous basis	68,090	0	0
0	Corporate Services	0	50,490	51,120
<u>70,998</u>	NET EXPENDITURE carried to Portfolio Summary	<u>83,170</u>	<u>65,570</u>	<u>66,580</u>
OPEN SPACE AGREEMENT CHERRY HINTON				
EXPENDITURE				
	Premises Related Expenses			
6,140	Maintenance of Grounds	6,140	6,140	6,140
39,828	Additional Maintenance to Trees & Shrubs	0	0	0
<u>45,968</u>	TOTAL EXPENDITURE	<u>6,140</u>	<u>6,140</u>	<u>6,140</u>
INCOME				
(6,140)	Interest on Balances	(6,140)	(6,140)	(6,140)
<u>39,828</u>	NET EXPENDITURE carried to Portfolio summary	<u>0</u>	<u>0</u>	<u>0</u>
TRANSPORT INITIATIVES				
EXPENDITURE				
	Central, Departmental & Support Services			
4,803	Total services on previous basis	3,630	0	0
0	Planning Services	0	3,660	3,730
<u>4,803</u>	TOTAL EXPENDITURE excluding Capital Grants carried to Portfolio Summary	<u>3,630</u>	<u>3,660</u>	<u>3,730</u>
ECONOMIC DEVELOPMENT				
EXPENDITURE				
	Services			
0	Business Forum	0	15,000	17,500
0	Improved Branding	0	0	13,000
0	Economic Development Business Strategy	0	45,000	20,000
	Grants and Subscriptions			
5,000	Greater Cambridgeshire Partnership	5,000	5,150	5,300
	Central, Departmental and Support Services			
2,583	Total services on previous basis	84,100	0	0
0	Community & Customer Services	0	11,410	80
0	Corporate Services	0	880	430
0	New Communities	0	45,760	54,750
0	Health & Environmental Services	0	1,340	2,850
<u>7,583</u>	TOTAL EXPENDITURE	<u>89,100</u>	<u>124,540</u>	<u>113,910</u>
INCOME				
0	Cambridgeshire Horizons Grant - re Economic Development Business Strategy	0	(25,000)	0
<u>7,583</u>	NET EXPENDITURE carried to Portfolio summary	<u>89,100</u>	<u>99,540</u>	<u>113,910</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CONCESSIONARY FARES				
EXPENDITURE				
Employees				
8,464	Agency Staff	5,250	15,220	0
Communications and computing				
3,479	Postage	2,390	4,050	1,560
0	Database Input	2,960	6,290	0
0	Database Management	11,220	10,100	16,500
Supplies and Services				
25,713	Post Office Fees	0	0	0
18,911	Bus Card Production	12,340	35,860	7,240
0	Printing and Publicity	0	0	800
556,186	Contribution to County Scheme	734,000	433,000	588,000
Central, Departmental and Support Services				
21,680	Total services on previous basis	17,660	0	0
0	Community & Customer Services	0	4,020	4,280
0	Corporate Services	0	26,150	40,120
0	Planning Services	0	1,020	1,050
<u>634,433</u>	TOTAL EXPENDITURE	<u>785,820</u>	<u>535,710</u>	<u>659,550</u>
INCOME				
(68,400)	Grant for new scheme set up costs	0	0	0
37,546	Transfer to/from Reserves	(13,040)	(37,550)	0
0	Specific Government Grant	(183,000)	(183,000)	(187,000)
<u>(30,854)</u>	TOTAL INCOME	<u>(196,040)</u>	<u>(220,550)</u>	<u>(187,000)</u>
<u>603,579</u>	NET EXPENDITURE carried to Portfolio summary	<u>589,780</u>	<u>315,160</u>	<u>472,550</u>
FOOTPATH DIVERSIONS				
EXPENDITURE				
Supplies and Services				
219	Contractors	230	230	230
0	Advertising	0	0	0
<u>219</u>	TOTAL EXPENDITURE	<u>230</u>	<u>230</u>	<u>230</u>
INCOME				
0	Fees	0	0	0
<u>219</u>	NET EXPENDITURE carried to Portfolio summary	<u>230</u>	<u>230</u>	<u>230</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CONSERVATION				
EXPENDITURE				
Premises Related Expenses				
5,661	Maintenance of Buildings & Grounds	5,500	7,000	13,840
472	Insurance	840	540	570
Supplies and Services				
5,670	Biodiversity Group	5,800	5,800	5,800
706	Conservation Awards - Publicity etc.	510	510	510
0	Biological Records Service	0	5,000	0
Central, Departmental and Support Services				
159,823	Total services on previous basis	181,800	0	0
0	Chief Officers & Housing Futures	0	4,720	5,020
0	Corporate Services	0	15,840	14,820
0	Planning Services	0	164,380	177,520
0	Health & Environmental Services	0	1,350	1,400
<u>172,332</u>	TOTAL EXPENDITURE	<u>194,450</u>	<u>205,140</u>	<u>219,480</u>
INCOME				
(1,108)	Sales	(1,000)	(1,000)	(1,000)
(1,200)	Other Recoverable Charges(Duxford Chapel)	(1,200)	(1,200)	(1,200)
(2,378)	Other Recoverable Charges	0	(1,470)	0
(757)	Planning Delivery Grant	(21,350)	(23,920)	(22,010)
<u>(5,443)</u>	TOTAL INCOME	<u>(23,550)</u>	<u>(27,590)</u>	<u>(24,210)</u>
<u>166,889</u>	TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary	<u>170,900</u>	<u>177,550</u>	<u>195,270</u>
MUSEUMS				
EXPENDITURE				
Supplies and Services				
32,800	Grants	33,620	33,620	33,620
Central, Departmental and Support Services				
598	Total services on previous basis	690	0	0
0	Planning Services	0	500	760
<u>33,398</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>34,310</u>	<u>34,120</u>	<u>34,380</u>
TOURISM INITIATIVES				
EXPENDITURE				
Supplies & Services				
Grants and Subscriptions				
35,500	Tourism Initiatives	36,390	35,810	36,630
Central Departmental and Support Services				
2,916	Total services on previous basis	3,010	0	0
0	Corporate Services	0	1,030	1,080
0	Planning Services	0	2,010	2,070
<u>38,416</u>		<u>39,400</u>	<u>38,850</u>	<u>39,780</u>

Cost Centre Managers for Planning Portfolio

**Cost Centre
Manager**

Services

Planning Service
Building Control Service
Street Naming and Numbering
Open Spaces Agreement Cherry Hinton
Transport Initiatives
Economic Development
Concessionary Fares
Footpath Diversions
Conservation
Museums
Tourism Initiatives

G Jones
A. Beyer
S. Rayment
A Goddard
K Miles
N Kritzinger
L Phanco
R May
D Bevan
D Bevan
K Miles

Actual 2007/08 £	NEW COMMUNITIES PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
179,026	Community Development	175,510	183,840	141,990
178,740	Sports Development	149,000	146,990	192,720
136,927	Arts	148,760	149,320	148,120
91,383	Sustainability	94,670	109,410	116,040
534,472	Growth Agenda	665,660	1,038,080	1,116,310
698,529	Planning Policy	844,660	653,070	774,700
<u>1,819,077</u>	TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary)	<u>2,078,260</u>	<u>2,280,710</u>	<u>2,489,880</u>
	 Analysis of Total Net Expenditure			
460,459	Net Direct Costs	578,560	532,810	630,050
1,622,702	Recharges from Staffing and Overhead Accounts	2,251,250	2,298,350	2,610,720
(218,324)	Grants towards recharges (HPDG and Camb H)	(751,550)	(547,520)	(747,960)
(45,760)	Deferred Capital Grant/Capital charges	0	(2,930)	(2,930)
<u>1,819,077</u>	TOTAL NET REVENUE EXPENDITURE	<u>2,078,260</u>	<u>2,280,710</u>	<u>2,489,880</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
COMMUNITY DEVELOPMENT				
EXPENDITURE				
Supplies and Services				
9,990	Community Development	10,250	10,250	10,250
24,440	Community Development Projects	19,400	13,400	19,880
8,109	Consultancy	10,500	9,120	10,500
0	Community Facilities Audit	0	32,380	0
35,000	Section 106 Costs	0	15,000	12,000
Central, Departmental and Support Services				
136,487	Total services on previous basis	135,360	0	0
0	Chief Officers & Housing Futures	0	2,360	2,510
0	Community & Customer Services	0	14,300	50
0	Corporate Services	0	23,390	15,020
0	New Communities	0	68,870	72,140
0	Planning Services	0	4,380	4,540
0	Affordable Homes	0	4,080	5,710
0	Health & Environmental Services	0	1,310	1,390
<u>214,026</u>		<u>175,510</u>	<u>198,840</u>	<u>153,990</u>
INCOME				
(35,000)	Section 106 Costs Recoverable	0	(15,000)	(12,000)
<u>179,026</u>	NET EXPENDITURE carried to Portfolio Summary	<u>175,510</u>	<u>183,840</u>	<u>141,990</u>

SPORTS DEVELOPMENT				
EXPENDITURE				
Supplies and Services				
52,495	Dual Use Operational Projects	53,840	53,840	55,190
0	Sport Performers Grants	0	0	20,000
70,808	Sports Development Projects (net)	43,080	43,080	64,160
3,100	Equipment (grant plaques)	0	0	0
Central, Departmental and Support Services				
52,337	Total services on previous basis	52,080	0	0
0	Chief Officers & Housing Futures	0	410	430
0	Corporate Services	0	4,110	4,160
0	New Communities	0	40,700	43,720
0	Planning Services	0	2,840	2,920
0	Health & Environmental Services	0	2,010	2,140
<u>178,740</u>	NET EXPENDITURE carried to Portfolio Summary	<u>149,000</u>	<u>146,990</u>	<u>192,720</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
ARTS DEVELOPMENT				
	Supplies and Services			
13,216	Arts Partnership Support	15,380	6,000	10,380
33,427	Arts Development Projects	35,950	29,450	28,770
45,000	Dual Use Arts Programme	46,120	62,000	59,750
69,496	Section 106 / Public Art Costs	90,000	55,000	55,000
0	Arts Service Review	0	5,000	0
	Central, Departmental and Support Services			
45,284	Total services on previous basis	51,310	0	0
0	Chief Officers & Housing Futures	0	410	430
0	Corporate Services	0	3,940	3,970
0	New Communities	0	42,520	44,820
<u>206,423</u>		<u>238,760</u>	<u>204,320</u>	<u>203,120</u>
	INCOME			
(69,496)	Section 106 / Public Art Costs Recoverable	(90,000)	(55,000)	(55,000)
<u>136,927</u>	NET EXPENDITURE carried to Portfolio Summary	<u>148,760</u>	<u>149,320</u>	<u>148,120</u>
SUSTAINABILITY				
EXPENDITURE				
	Supplies & Services			
0	Climate Change Group	3,000	3,000	3,000
22,335	Professional and Consulting - LA21	23,580	29,080	23,600
7,918	Professional and Consulting - Travel	8,200	8,200	8,200
0	Licences	360	830	850
939	Miscellaneous Other	1,800	1,300	1,300
0	Arbury Park Development (S.106)	38,000	70,000	73,400
	Other			
0	Contribution to reserves	0	22,500	0
	Central Departmental and Support Services			
69,191	Total services on previous basis	57,730	0	0
0	Chief Officers and Housing Futures	0	410	430
0	Community and Customer Services	0	3,880	80
0	Corporate Services	0	4,700	4,170
0	New Communities	0	43,730	59,620
0	Planning Services	0	7,390	7,450
0	Health and Environmental Services	0	6,890	7,340
<u>100,383</u>	TOTAL EXPENDITURE	<u>132,670</u>	<u>201,910</u>	<u>189,440</u>
	INCOME			
(9,000)	Other contributions	0	0	0
0	Government Grant	0	(22,500)	0
0	Transfer from Reserves (S.106)	(38,000)	(70,000)	(73,400)
<u>91,383</u>	NET EXPENDITURE carried to Portfolio Summary	<u>94,670</u>	<u>109,410</u>	<u>116,040</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
GROWTH AGENDA				
EXPENDITURE				
Services				
159,927	Consultancy	97,700	97,360	67,120
Grants				
30,000	Cambridgeshire Horizons	30,000	30,000	30,000
Central Departmental & Support Services				
737,137	Total services on previous basis	1,327,610	0	0
0	Chief Officers & Housing Futures	0	43,100	51,870
0	Community & Customer Services	0	17,820	0
0	Corporate Services	0	84,780	87,310
0	New Communities	0	1,183,930	1,471,490
0	Planning Services	0	71,010	73,260
0	Affordable Homes	0	2,870	2,260
0	Health & Environmental Services	0	52,740	55,830
Capital Financing Costs				
0	Capital Charges	0	42,830	42,830
<u>927,064</u>	TOTAL EXPENDITURE	<u>1,455,310</u>	<u>1,626,440</u>	<u>1,881,970</u>
INCOME				
(69,542)	Planning Delivery Grant - Salaries & Oncosts	0	(105,750)	(137,030)
(7,500)	Planning Delivery Grant - transfer from reserves	(137,750)	0	0
(115,092)	Cambridgeshire Horizons Grant - Salaries & Oncosts	(586,900)	(415,070)	(582,870)
(154,698)	Cambridgeshire Horizons Grant - Projects & Consultants	(65,000)	(12,780)	0
(45,760)	Cambridgeshire Horizons Grant - Deferred Capital	0	(45,760)	(45,760)
0	English Partnerships	0	(9,000)	0
<u>534,472</u>	NET EXPENDITURE carried to Portfolio Summary	<u>665,660</u>	<u>1,038,080</u>	<u>1,116,310</u>
PLANNING POLICY				
EXPENDITURE				
Services				
127,453	Local Development Framework	167,400	80,300	147,100
15,000	Housing Market Assessment	5,000	10,000	10,000
0	Retail Assessment	22,000	20,000	0
0	Strategic Flood Risk Assessment	0	0	40,000
0	Regional Planning	30,000	10,000	20,000
0	Joint Work & Statutory Consultation	20,000	0	0
Central, Departmental and Support Services				
582,266	Total services on previous basis	627,160	0	0
0	Chief Officers & Housing Futures	0	3,880	4,090
0	Corporate Services	0	35,820	37,040
0	New Communities	0	4,120	9,720
0	Planning Services	0	455,020	470,710
0	Affordable Homes	0	9,290	9,700
0	Health & Environmental Services	0	51,340	54,400
<u>724,719</u>	TOTAL EXPENDITURE	<u>871,560</u>	<u>679,770</u>	<u>802,760</u>
INCOME				
(26,190)	Planning Delivery Grant	(26,900)	(26,700)	(28,060)
<u>698,529</u>	NET EXPENDITURE carried to Portfolio summary	<u>844,660</u>	<u>653,070</u>	<u>774,700</u>

Cost Centre Managers for New Communities Portfolio

**Cost Centre
Manager**

Services

Community Development
Grants and projects
Remainder
Sports Development
Arts
Sustainability
Growth Agenda
Planning Policy

S Harris
J Thompson
J.Lampshire
A O'Hanlon
R Hales
T Barrance
K.Miles

Actual 2007/08 £	LEADER PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	NET EXPENDITURE SUMMARY			
105,555	Community Safety	111,890	117,410	164,430
5,065	Partnership Working	0	0	0
139,820	Voluntary Sector Grants	152,320	156,940	165,500
201,454	Community Strategy	143,270	122,360	204,020
<u>451,894</u>	TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary)	<u>407,480</u>	<u>396,710</u>	<u>533,950</u>
	Analysis of Total Net Expenditure			
273,455	Direct Costs	195,460	195,460	237,270
0	Capital Charges	0	0	0
247,439 (69,000)	Recharges from Staffing and Overhead Accounts Home Office and Partnership Funded	284,520 (72,500)	262,270 (61,020)	373,130 (76,450)
<u>451,894</u>	TOTAL NET REVENUE EXPENDITURE	<u>407,480</u>	<u>396,710</u>	<u>533,950</u>
	COMMUNITY SAFETY			
	EXPENDITURE			
	Supplies and Services			
26,579	SCDC Grants	23,290	23,290	23,290
48,628	Partnership Grants	18,000	52,470	18,000
0	Consultancy	0	0	10,000
441	Miscellaneous	4,400	4,400	4,400
	Central, Departmental and Support Services			
147,535	Total services on previous basis	156,700	0	0
0	Chief Officers and Housing Futures	0	3,750	3,280
0	Community & Customer Services	0	136,960	189,610
0	Corporate Services	0	2,410	2,540
0	Affordable Homes	0	5,610	5,620
0	Health and Environmental Services	0	2,010	2,140
<u>223,183</u>		<u>202,390</u>	<u>230,900</u>	<u>258,880</u>
	INCOME			
(90,121)	Government Funding	(72,500)	(90,120)	(76,450)
(27,507)	Partnership Funding	(18,000)	(23,370)	(18,000)
<u>105,555</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>111,890</u>	<u>117,410</u>	<u>164,430</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
PARTNERSHIP WORKING				
EXPENDITURE				
	Premises Related Expenses			
0	Rents etc	0	0	0
	Services			
0	Consultants	0	0	0
5,000	Miscellaneous Services	0	0	0
	Miscellaneous Expenses			
65	Other	0	0	0
<u>5,065</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>
VOLUNTARY SECTOR GRANTS				
EXPENDITURE				
	Supplies & Services			
87,770	Grants to Citizens Advice Bureaux / Centres	89,970	89,970	92,220
52,050	Grants to Voluntary Organisations	62,350	62,350	63,910
	Central Departmental & Support Services			
0	Total services on previous basis	0	0	0
0	Community & Customer Services	0	4,620	9,370
<u>139,820</u>	NET EXPENDITURE carried to Portfolio Summary	<u>152,320</u>	<u>156,940</u>	<u>165,500</u>
COMMUNITY STRATEGY				
EXPENDITURE				
	Supplies & Services			
1,550	Consultation	0	0	25,000
0	Other	15,450	15,450	18,450
100,000	Other - Local Strategic Partnership	0	29,000	143,470
	Central Departmental & Support Services			
99,904	Total services on previous basis	127,820	0	0
0	Chief Officers and Housing Futures	0	7,380	5,010
0	Community & Customer Services	0	80,990	135,610
0	Corporate Services	0	570	1,210
0	New Communities	0	6,030	6,170
0	Planning Services	0	2,770	2,850
0	Health and Environmental Services	0	9,170	9,720
<u>201,454</u>	TOTAL EXPENDITURE	<u>143,270</u>	<u>151,360</u>	<u>347,490</u>
	INCOME			
0	Government Funding	0	(29,000)	(143,470)
<u>201,454</u>	NET EXPENDITURE carried to Portfolio Summary	<u>143,270</u>	<u>122,360</u>	<u>204,020</u>

Cost Centre Managers for Leader Portfolio

**Cost Centre
Manager**

Services

CAB and Voluntary Organisations Grants etc
Community Safety
Community Strategy

G Barron
P.Aldis
G Barron

Actual 2007/08 £	POLICY, IMPROVEMENT AND COMMUNICATIONS PORTFOLIO	Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
NET EXPENDITURE SUMMARY				
183,263	Communications	208,680	180,620	168,870
200,624	Policy & Performance	334,680	256,210	325,040
<u>383,887</u>		<u>543,360</u>	<u>436,830</u>	<u>493,910</u>
Analysis of Total Net Expenditure				
88,722	Net Direct Costs	128,110	118,650	130,970
(1,460)	Recharges to Housing Revenue Account	0	(8,000)	0
(37,660)	Recharges to Democratic Representation	(43,080)	(36,070)	(32,980)
(6,377)	Recharges to other revenue accounts	(7,150)	(7,150)	(7,340)
340,662	Recharges from Staffing & Overheads A/cs	465,480	369,400	403,260
<u>383,887</u>		<u>543,360</u>	<u>436,830</u>	<u>493,910</u>
Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
COMMUNICATIONS				
EXPENDITURE				
Supplies and Services				
96,021	Newsletters	98,920	99,620	102,110
146	Other	2,150	2,450	2,200
Central, Departmental and Support Services				
188,290	Total services on previous basis	215,410	0	0
0	Chief Officers and Housing Futures	0	6,480	4,560
0	Community & Customer Services	0	152,810	142,470
0	Corporate Services	0	18,400	15,250
0	Planned Services	0	2,650	2,640
<u>284,457</u>	TOTAL EXPENDITURE	<u>316,480</u>	<u>282,410</u>	<u>269,230</u>
INCOME				
(57,157)	Advertising and Sponsorship	(57,570)	(58,570)	(60,040)
(6,377)	Recharges to Other Revenue Accounts	(7,150)	(7,150)	(7,340)
<u>220,923</u>	NET EXPENDITURE	<u>251,760</u>	<u>216,690</u>	<u>201,850</u>
(37,660)	Less Recharge to Democratic Representation	(43,080)	(36,070)	(32,980)
<u>183,263</u>	NET EXPENDITURE carried to Portfolio Summary	<u>208,680</u>	<u>180,620</u>	<u>168,870</u>
POLICY & PERFORMANCE				
EXPENDITURE				
Supplies & Services				
Printing, Stationery and General				
2,500	Office Expenses	2,080	0	0
3,562	Consultation			
0	Service First	12,300	8,000	12,300
1,460	Customer Satisfaction Survey	25,000	10,000	25,000
0	Housing Tenants Survey	0	8,000	0
0	Place Survey	0	7,420	0
0	Service user focus groups	0	0	5,000
2,350	Benchmarking	2,340	3,440	3,530
19,315	External Audit	22,090	20,360	20,870
20,525	Inspection Fees	20,800	17,930	20,000
Central Departmental and Support Services				
152,372	Total services on previous basis	250,070	0	0
0	Chief Officers and Housing Futures	0	15,630	13,490
0	Community and Customer Services	0	89,760	128,290
0	Corporate Services	0	39,160	38,840
0	Planning Services	0	26,140	40,430
0	Affordable Homes	0	7,180	5,660
0	Health and Environmental Services	0	11,190	11,630
<u>202,084</u>		<u>334,680</u>	<u>264,210</u>	<u>325,040</u>
INCOME				
(1,460)	Recharge to Housing Revenue Account	0	(8,000)	0
<u>200,624</u>	NET EXPENDITURE carried to Portfolio Summary	<u>334,680</u>	<u>256,210</u>	<u>325,040</u>

Cost Centre Managers for Policy, Improvement and Communications Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Cost Centre Managers for Policy, Improvement and Communications Portfolio

Communications	G Hayward
Policy and Performance	
Benchmarking	R A Burns
External Audit and Inspection Fees	R A Burns
Remainder	P Swift

CAPITAL PROGRAMME

(at outturn prices, with grants adjusted to commitments basis)

Actual 2007/2008 £		Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
1,874,980	General Fund	2,127,100	2,218,670	2,321,100	1,856,600	1,585,600
10,713,949	Housing Revenue Account	10,404,660	9,386,880	8,175,470	6,220,000	6,220,000
12,588,929	Initial Proposed Programme	12,531,760	11,605,550	10,496,570	8,076,600	7,805,600
0	Reduction in Programme or Additional Funding	0	0	0	(597,600)	(472,600)
<u>12,588,929</u>	Total Capital Expenditure	<u>12,531,760</u>	<u>11,605,550</u>	<u>10,496,570</u>	<u>7,479,000</u>	<u>7,333,000</u>
	Financed by :					
(8,526,387)	Capital Receipts	(8,666,360)	(7,571,350)	(5,924,570)	(3,500,000)	(3,500,000)
(4,059,654)	Grants & Contributions	(3,865,400)	(4,034,200)	(4,166,500)	(3,943,000)	(3,833,000)
(346)	Reserves	0	0	(5,500)	(36,000)	0
0	Housing Revenue Account (Revenue Contribution)	0	0	(400,000)	0	0
(2,542)	Financing Adjustment	0	0	0	0	0
<u>(12,588,929)</u>	Total Capital Financing	<u>(12,531,760)</u>	<u>(11,605,550)</u>	<u>(10,496,570)</u>	<u>(7,479,000)</u>	<u>(7,333,000)</u>
	Capital Receipts					
(15,565,050)	brought forward	(8,883,390)	(9,288,550)	(4,024,570)	0	0
	received in year from					
(1,548,679)	RTB sales	(2,000,000)	(600,000)	(1,200,000)	(2,000,000)	(2,000,000)
(2,978,283)	Equity Share Sales	(3,000,000)	(2,600,000)	(3,000,000)	(3,000,000)	(3,000,000)
(73,604)	Other	0	(307,370)	0	0	0
2,265,139	transferred to CLG pool	2,400,000	1,200,000	2,300,000	1,500,000 *	1,500,000
8,526,387	used in year to finance expenditure	8,666,360	7,571,350	5,924,570	3,500,000	3,500,000
85,542	transfer to/(from) reserve	0	0	0	0	0
<u>(9,288,548)</u>	Capital Receipts Year End Balance	<u>(2,817,030)</u>	<u>(4,024,570)</u>	<u>0</u>	<u>0</u>	<u>0</u>

* It has been assumed that from April 2010 the pooling of equity share receipts will be avoidable

**CAPITAL PROGRAMME
HOUSING REVENUE ACCOUNT**
(at outturn prices)

Actual 2007/2008 £		Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
	Capital Expenditure					
63,333	New Build	0	0	0	0	0
3,364,596	Acquisition of Existing Dwellings	3,000,000	2,000,000	3,000,000	3,000,000	3,000,000
7,252,020	Improvement of Housing Stock	7,254,660	7,318,880	5,107,470	3,220,000	3,220,000
34,000	Cash Incentive Grants	150,000	68,000	68,000	0	0
<u>10,713,949</u>	HRA Capital Expenditure	<u>10,404,660</u>	<u>9,386,880</u>	<u>8,175,470</u>	<u>6,220,000</u>	<u>6,220,000</u>
	Financed by:					
(7,419,155)	Capital Receipts	(7,104,260)	(6,205,480)	(4,468,470)	(3,000,000)	(3,000,000)
(3,243,933)	Major Repairs Allowance	(3,178,400)	(3,178,400)	(3,287,000)	(3,200,000)	(3,200,000)
0	Revenue Contribution to Capital Outlay	0	0	(400,000)	0	0
(29,960)	Housing Capital Grant	(90,000)	0	0	0	0
(20,901)	Other Grants & Contributions Receivable	(32,000)	(3,000)	(20,000)	(20,000)	(20,000)
<u>(10,713,949)</u>		<u>(10,404,660)</u>	<u>(9,386,880)</u>	<u>(8,175,470)</u>	<u>(6,220,000)</u>	<u>(6,220,000)</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2007/2008 £		Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
	Finance Portfolio					
0	+	50,000	50,000	0	0	0
0	+	10,000	10,000	0	0	0
<u>0</u>		<u>60,000</u>	<u>60,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Policy, Improvement & Communications Portfolio					
293,579	+	329,000	383,750	605,500	159,000	9,000
<u>293,579</u>		<u>329,000</u>	<u>383,750</u>	<u>605,500</u>	<u>159,000</u>	<u>9,000</u>
	Planning Portfolio					
	Conservation:					
44,000		42,600	42,600	42,600	42,600	42,600
346		0	0	22,000	0	0
0		4,400	4,400	4,400	4,400	4,400
8,474		10,500	10,500	10,500	10,500	10,500
3,548		14,500	14,500	14,500	14,500	14,500
11,000		11,600	11,600	11,600	11,600	11,600
	Other Planning:					
111,563	+	125,000	125,000	128,000	88,000	48,000
<u>178,931</u>		<u>208,600</u>	<u>208,600</u>	<u>233,600</u>	<u>171,600</u>	<u>131,600</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2007/2008 £		Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
Environmental Services Portfolio						
	Awarded Watercourses					
0	+	0	0	0	36,000	0
	Excavator					
	Integrated Residual & Green Waste Coll. Service					
131,654	+	0	138,500	0	0	0
	Recycling Vehicles					
0	+	159,500	152,500	0	0	0
	Kerbside Recycling Boxes					
	Street Cleansing					
56,408	+	0	0	0	0	0
	Swingo Street Sweeper					
0		0	0	17,000	0	0
	Lay-By Litter Bins					
	Environmental Protection					
22,395	+	0	0	50,000	0	0
	Air Quality Monitoring Equipment					
0	+	0	40,500	0	0	0
	Emissions Inventory					
0		100,000	10,000	100,000	100,000	100,000
	Housing Renewal Scheme					
	Improvement Grants/Loans					
40,974		0	320	0	0	0
	Renovation					
92,131		100,000	124,500	100,000	100,000	100,000
	Home Repairs Assistance					
	Disabled Facilities					
651,489		660,000	660,000	660,000	660,000	660,000
	Mandatory					
17,753		10,000	10,000	10,000	10,000	10,000
	Discretionary					
<u>1,012,804</u>		<u>1,029,500</u>	<u>1,136,320</u>	<u>937,000</u>	<u>906,000</u>	<u>870,000</u>
Housing Portfolio						
11,046	+	10,000	10,000	10,000	10,000	10,000
	Capital Apportionments of HRA Expenditure					
0		250,000	0	250,000	250,000	250,000
	Grants to RSLs					
<u>11,046</u>		<u>260,000</u>	<u>10,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>
New Communities Portfolio						
162,023		0	0	0	0	0
	Dual Use Grants (new/major repairs)					
30,448		100,000	100,000	100,000	100,000	100,000
	Village Sports Facilities					
9,860		100,000	100,000	100,000	100,000	100,000
	Community Facilities					
39,009		40,000	40,000	40,000	40,000	40,000
	Arts Capital Grants					
137,280		0	0	0	0	0
	Growth Area					
0		0	0	25,000	100,000	75,000
	Climate Change					
<u>378,620</u>		<u>240,000</u>	<u>240,000</u>	<u>265,000</u>	<u>340,000</u>	<u>315,000</u>
Leaders Portfolio						
0		0	140,000	0	0	0
	Connections Youth Bus					
0		0	30,000	0	0	0
	Dial-a-Ride Minibus					
0		0	10,000	20,000	20,000	0
	Local Strategic Partnership Projects					
<u>0</u>		<u>0</u>	<u>180,000</u>	<u>20,000</u>	<u>20,000</u>	<u>0</u>
<u>1,874,980</u>	Gross Capital Expenditure (General Fund)	<u>2,127,100</u>	<u>2,218,670</u>	<u>2,321,100</u>	<u>1,856,600</u>	<u>1,585,600</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

	Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
<u>1,874,980</u>	<u>2,127,100</u>	<u>2,218,670</u>	<u>2,321,100</u>	<u>1,856,600</u>	<u>1,585,600</u>
Gross Capital Expenditure (General Fund)					
Analysed by:					
763,925	683,500	910,250	810,500	293,000	67,000
1,111,055	1,443,600	1,308,420	1,510,600	1,563,600	1,518,600
<u>1,874,980</u>	<u>2,127,100</u>	<u>2,218,670</u>	<u>2,321,100</u>	<u>1,856,600</u>	<u>1,585,600</u>
Gross Capital Expenditure (General Fund)					

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

	Estimate 2008/2009 £	Revised 2008/2009 £	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £
(1,107,232)	(1,562,100)	(1,365,870)	(1,456,100)	(1,097,600)	(972,600)
(204,860)	(190,000)	(232,000)	(235,000)	(200,000)	(200,000)
(22,395)	0	0	0	0	0
0	0	(180,000)	(45,000)	(120,000)	(75,000)
0	0	(60,000)	(55,000)	(15,000)	0
(131,654)	0	(138,500)	0	0	0
0	(250,000)	0	(250,000)	(250,000)	(250,000)
(150,858)	0	(117,300)	(80,000)	(50,000)	(40,000)
(137,280)	0	0	0	0	0
(111,563)	(125,000)	(125,000)	(178,000)	(88,000)	(48,000)
0	0	0	(16,500)	0	0
(6,250)	0	0	0	0	0
0	0	0	0	(36,000)	0
(346)	0	0	(5,500)	0	0
(2,542)	0	0	0	0	0
<u>(1,874,980)</u>	<u>(2,127,100)</u>	<u>(2,218,670)</u>	<u>(2,321,100)</u>	<u>(1,856,600)</u>	<u>(1,585,600)</u>
Total Capital Financing					

**MEMORANDUM - SOCIAL HOUSING & ASSOCIATED EXPENDITURE
INCLUDED IN THE CAPITAL PROGRAMME**

	Estimate 2009/2010 £	Estimate 2010/2011 £	Estimate 2011/2012 £	Total Commitment £
EXPENDITURE				
Improvement of Housing Stock	5,117,470	3,230,000	3,230,000	6,460,000
Acquisition of Existing Dwellings	3,000,000	3,000,000	3,000,000	6,000,000
Cash Incentive Grants	68,000	0	0	0
Housing Renewal	100,000	100,000	100,000	200,000
Improvement Grants	770,000	770,000	770,000	1,540,000
Grants to RSLs	250,000	250,000	250,000	500,000
	<u>9,305,470</u>	<u>7,350,000</u>	<u>7,350,000</u>	<u>14,700,000</u>
Housing Revenue Account	8,175,470	6,220,000	6,220,000	12,440,000
General Fund	1,130,000	1,130,000	1,130,000	2,260,000
	<u>9,305,470</u>	<u>7,350,000</u>	<u>7,350,000</u>	<u>14,700,000</u>

Cost Centre Managers for Capital Programme

**Cost Centre
Manager**

Housing Revenue Account

Aquisition of Existing Dwellings
Improvement of Housing Stock
Cash Incentive Grants

A Goddard
B.O'Halloran & T.Cassidy
A Goddard

General Fund

Finance Portfolio

Overflow Car Parking
Waterbeach Telephone Improvements

B.O'Halloran
S. Rayment

Policy, Improvement & Communications Portfolio

ICT Development

S. Rayment

Planning Services Portfolio

Conservation:
Other Planning Services:

D.Bevan
G.Jones

Environmental Services Portfolio

D. Robinson

Housing Portfolio

Capital Apportionments of HRA Expenditure
Grants to RSLs

B.O'Halloran
M.Knight

New Communities Portfolio

Village Sports Facilities
Community Facilities
Arts Capital Grants
Climate Change

J. Thompson
J. Thompson
J. Thompson
R. Hales

Leaders Portfolio

Gemma Barron

MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND

Grant balances brought forward from previous years

The following balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves (mostly from revenue, but recently also from capital receipts). They are made available for commitment during 2008/09 or later years, in addition to the figures in the main capital programme:-

	Cash Balance b/fwd in Reserves 01/04/08 £	Less committed but not paid as at 01/04/08 £	Uncommitted Balance as at 01/04/08 £
Planning			
Conservation Grants:			
Heritage Initiatives	36,093	(10,262)	25,831
Historic Buildings Grants, Conservation Area Enhancement Schemes, War Memorial Repair and Restoration Grants	69,099	(66,399)	2,700
Historic Buildings Preservation Fund	54,622	0	54,622
Conservation Miscellaneous (Archaeology, Wildlife Enhancement, Tree and Hedge Partnership/Parish Planting)	10,980	(10,980)	0
Other Planning:			
Road Safety Improvement Schemes	11,082	(11,082)	0
Sustainability Transport Fund	53,260	(53,260)	0
	<u>235,136</u>	<u>(151,983)</u>	<u>83,153</u>
New Communities			
Dual Use Grants (new/major repairs)	1,263,000	(1,263,000)	0
Village Sports Facilities Grants	245,054	(245,054)	0
Community Facilities Grants	160,217	(160,217)	0
Arts Capital Grants	46,190	(46,190)	0
	<u>1,714,461</u>	<u>(1,714,461)</u>	<u>0</u>
Housing			
Car Parks	<u>10,000</u>	<u>(10,000)</u>	<u>0</u>
Total Capital Grants Allocations b/fwd 01/04/08	<u><u>1,959,597</u></u>	<u><u>(1,876,444)</u></u>	<u><u>83,153</u></u>

CORPORATE TOTAL				
Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	EXPENDITURE			
	Employees			
11,841,411	Salaries	13,759,440	13,223,500	14,670,260
167,895	Appointment of New Staff	42,660	149,060	73,250
403,792	Agency Staff	77,330	426,630	51,180
52,385	Training	79,040	72,700	65,620
7,318	Other	270	4,020	390
	Premises Related Expenses			
1,545	Garage Rents	1,000	1,020	1,040
18,447	Repairs and Maintenance	5,250	5,250	5,380
531	Other	0	0	0
	Transport Related Expenses			
406,987	Car Allowances	475,590	452,290	474,110
	Supplies and Services			
126,006	Equipment, Furniture and Materials	109,630	119,790	107,420
4,383	Clothing and Laundry	4,040	3,230	3,720
64,579	Printing, Stationery and Office Exps	72,310	67,070	71,060
38,152	Books and Manuals	37,570	37,760	39,180
80,535	Internal Audit Fees	82,550	83,840	87,200
17,655	Legal	6,500	7,300	6,000
240	Bank Charges	0	0	0
	Services			
126,716	Professional and Consultancy	147,750	209,150	75,440
30,577	Data Capture	33,020	32,020	59,700
23,122	Other	34,760	39,810	35,000
	Communications and Computing			
112,973	Postage	128,500	101,840	102,930
60,068	Telephones	66,400	60,690	63,050
11,777	Purchase of Equipment	17,870	37,490	18,980
101,499	Software	97,510	140,450	48,090
16,682	Development of Orchard	18,450	19,900	17,800
201,405	Repairs and Maintenance	246,740	265,560	282,300
4,647	Rental and Operational Leases	3,190	890	1,800
358	Debit Cards	650	350	400
0	Materials	0	0	0
99	Stationery	0	0	100
8,294	Insurance	8,680	8,740	8,900
	Expenses			
12,936	Staff Subsistence	14,170	13,280	14,160
91,473	Seminars and Courses	109,980	104,690	100,200
	Grants and Subscriptions			
41,756	Subscriptions to Professional Bodies	52,440	51,630	54,310
	Miscellaneous			
24,828	Other	29,590	25,750	31,110
	Agency and Contracted Services			
644,094	External Contractors	676,500	676,500	683,580
	Capital Financing Costs			
413,407	Capital Charges	430,320	347,940	346,850
	Income			
(63,392)	Deferred Government Grants	0	(2,080)	(20,000)
(49,505)	Government Grants	(33,500)	(83,480)	0
(137,578)	Other	(189,110)	(118,720)	(37,950)
14,908,097	TOTAL NET EXPENDITURE	16,647,090	16,585,860	17,542,560
0	Unallocated reduction for vacancies	(255,000)	(42,000)	(270,000)
0	Unallocated reduction for training underspendings	(50,000)	0	0
0	Unallocated provision for Single Status	90,000	0	0
14,908,097	TOTAL DIRECT EXPENDITURE SUMMARY	16,432,090	16,543,860	17,272,560

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CHIEF OFFICERS & HOUSING FUTURES				
EXPENDITURE				
Employees				
614,683	Salaries	458,180	701,580	638,510
6,834	Appointment of New Staff	0	20,000	0
25,758	Agency Staff	0	0	0
0	Training	0	0	0
2,991	Other	0	0	0
Premises Related Expenses				
168	Other	0	0	0
Transport Related Expenses				
13,478	Car Allowances	12,270	19,600	14,830
Supplies and Services				
4,912	Equipment, Furniture and Materials	1,040	2,280	860
393	Clothing and Laundry	0	0	0
2,296	Printing, Stationery and Office Exps	2,150	2,800	2,180
1,904	Books and Manuals	2,400	1,730	2,030
14	Legal	0	0	0
Services				
1,844	Professional and Consultancy	10,000	4,000	8,000
0	Other	0	0	0
Communications and Computing				
385	Postage	300	60	60
2,202	Telephones	1,320	1,630	1,220
0	Purchase of Equipment	0	0	0
1,215	Software	0	0	0
291	Repairs and Maintenance	240	240	240
32	Insurance	30	30	30
Expenses				
835	Staff Subsistence	1,290	2,030	2,060
3,036	Seminars and Courses	5,310	4,700	5,040
Grants and Subscriptions				
2,132	Subscriptions to Professional Bodies	3,230	2,200	2,080
Miscellaneous				
624	Other	80	0	0
Income				
(45,250)	Other	(80)	(5,000)	(5,000)
640,777	TOTAL NET EXPENDITURE	497,760	757,880	672,140

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
COMMUNITY & CUSTOMER SERVICES				
EXPENDITURE				
Employees				
662,168	Salaries	852,050	740,140	883,130
27,472	Appointment of New Staff	4,630	12,410	38,250
9,584	Agency Staff	1,030	400	2,410
2,780	Training	0	2,400	0
474	Other	0	1,060	120
Premises Related Expenses				
216	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
9,918	Car Allowances	13,520	10,970	13,710
Supplies and Services				
4,808	Equipment, Furniture and Materials	1,750	600	1,860
792	Clothing and Laundry	800	660	800
2,574	Printing, Stationery and Office Exps	1,530	1,480	2,030
2,433	Books and Manuals	1,650	1,410	1,130
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
736	Other	990	1,200	1,000
Communications and Computing				
975	Postage	200	100	200
503	Telephones	760	530	760
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
430	Staff Subsistence	410	510	540
5,897	Seminars and Courses	10,410	8,430	9,800
Grants and Subscriptions				
436	Subscriptions to Professional Bodies	1,020	1,000	1,200
Miscellaneous				
136	Other	230	570	150
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(22,205)	Other	0	(500)	0
710,127	TOTAL NET EXPENDITURE	890,980	783,370	957,090

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CORPORATE SERVICES (Excluding ICT)				
EXPENDITURE				
Employees				
2,846,305	Salaries	3,316,360	3,127,850	3,487,280
39,988	Appointment of New Staff	19,120	14,760	18,090
260,216	Agency Staff	40,030	227,720	23,200
21,545	Training	20,800	12,900	10,560
2,136	Other	0	570	0
Premises Related Expenses				
1,329	Garage Rents	1,000	1,020	1,040
0	Repairs and Maintenance	0	0	0
147	Other	0	0	0
Transport Related Expenses				
41,331	Car Allowances	43,000	42,460	43,380
Supplies and Services				
84,793	Equipment, Furniture and Materials	85,030	92,030	84,390
183	Clothing and Laundry	0	0	0
33,657	Printing, Stationery and Office Exps	47,260	37,780	41,650
27,086	Books and Manuals	26,860	28,620	29,160
80,535	Internal Audit Fees	82,550	83,840	87,200
6,357	Legal	6,500	6,300	6,000
240	Bank Charges	0	0	0
Services				
3,837	Professional and Consultancy	2,750	23,820	14,000
0	Data Capture	2,320	2,320	0
7,504	Other	6,630	6,500	6,500
Communications and Computing				
72,306	Postage	80,910	70,800	70,840
735	Telephones	1,510	820	820
1,063	Purchase of Equipment	110	1,290	0
38,869	Software	16,170	41,800	8,360
2,364	Repairs and Maintenance	3,130	10,220	10,230
3,121	Rental and Operational Leases	3,190	0	0
358	Debit Cards	650	350	400
0	Materials	0	0	0
0	Stationery	0	0	100
268	Insurance	270	270	280
Expenses				
2,181	Staff Subsistence	3,640	2,710	2,790
32,339	Seminars and Courses	31,510	32,430	29,320
Grants and Subscriptions				
14,564	Subscriptions to Professional Bodies	19,180	16,130	16,890
Miscellaneous				
901	Other	3,580	1,620	1,330
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
(49,505)	Government Grants	(33,500)	(83,480)	0
(8,521)	Other	(30,580)	(12,840)	(5,280)
3,568,232	TOTAL NET EXPENDITURE	3,799,980	3,790,610	3,988,530

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
CORPORATE SERVICES				
INFORMATION AND COMMUNICATIONS TECHNOLOGY				
EXPENDITURE				
Employees				
701,851	Salaries	772,070	782,410	897,420
1,234	Appointment of New Staff	4,410	2,600	4,410
14,035	Agency Staff	0	0	0
6,128	Training	25,370	21,500	21,500
26	Other	0	0	0
Premises Related Expenses				
18,447	Repairs and Maintenance	5,250	5,250	5,380
17	Other	0	0	0
Transport Related Expenses				
7,792	Car Allowances	6,890	4,200	4,680
Supplies and Services				
3,852	Equipment, Furniture and Materials	720	720	720
0	Clothing & Laundry	0	50	0
395	Printing, Stationery and Office Exps	710	2,400	2,450
129	Books and Manuals	100	100	100
0	Legal	0	0	0
Services				
55,553	Professional and Consultancy	53,850	76,620	34,510
0	Other	0	0	0
Communications and Computing				
248	Postage	330	200	330
44,242	Telephones	45,670	44,700	46,860
8,614	Purchase of Equipment	17,350	32,350	17,780
53,375	Software	76,740	86,070	36,140
16,682	Development of Orchard	18,450	19,900	17,800
198,750	Repairs and Maintenance	243,370	254,900	271,630
1,526	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
99	Stationery	0	0	0
4,601	Insurance	5,000	4,810	4,930
Expenses				
1,138	Staff Subsistence	1,660	660	1,150
2,294	Seminars and Courses	5,000	3,000	4,350
Grants and Subscriptions				
3,695	Subscriptions to Professional Bodies	3,470	3,850	3,850
Agency and Contracted Services				
644,094	External Contractors	676,500	676,500	683,580
Capital Financing Costs				
413,302	Capital Charges	430,220	347,630	346,650
Income				
(63,392)	Deferred Government Grants	0	(2,080)	(20,000)
0	Government Grants	0	0	0
0	Other	0	(19,400)	0
2,138,727	TOTAL NET EXPENDITURE	2,393,130	2,348,940	2,386,220

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
NEW COMMUNITIES				
EXPENDITURE				
Employees				
779,719	Salaries	1,217,420	1,104,900	1,464,310
11,349	Appointment of New Staff	0	49,350	0
0	Agency Staff	0	32,000	0
0	Training	2,500	2,570	4,320
210	Other	0	110	0
Premises				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
22,132	Car Allowances	35,100	36,770	42,210
Supplies and Services				
1,391	Equipment, Furniture and Materials	550	1,670	1,250
0	Clothing and Laundry	0	150	100
1,806	Printing, Stationery and Office Exps	650	1,930	1,950
324	Books and Manuals	970	670	1,300
0	Legal	0	0	0
Services				
0	Professional and Consultancy	50,000	0	0
0	Data Capture	0	0	0
0	Other	0	50	0
Communications and Computing				
1,310	Postage	2,040	1,570	1,710
627	Telephones	630	460	560
0	Purchase of Equipment	0	0	0
455	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
924	Staff Subsistence	1,050	870	1,280
4,543	Seminars and Courses	5,530	6,790	6,450
Grants and Subscriptions				
2,747	Subscriptions to Professional Bodies	3,020	3,920	6,000
Miscellaneous				
0	Other	0	0	22,690
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Other	(83,210)	0	0
827,537	TOTAL NET EXPENDITURE	1,236,250	1,243,780	1,554,130

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
	PLANNING SERVICES			
	EXPENDITURE			
	Employees			
2,419,909	Salaries	2,772,380	2,536,520	2,811,310
36,646	Appointment of New Staff	0	15,130	0
4,658	Agency Staff	0	0	0
11,514	Training	14,940	14,250	11,340
0	Other	0	900	0
	Premises			
0	Garage Rents	0	0	0
199	Other	0	0	0
	Transport Related Expenses			
97,279	Car Allowances	117,910	107,200	115,990
	Supplies and Services			
7,186	Equipment, Furniture and Materials	6,250	5,680	5,890
0	Clothing and Laundry	30	30	30
8,647	Printing, Stationery and Office Exps	5,420	4,760	5,110
1,646	Books and Manuals	1,460	1,710	1,410
0	Legal	0	1,000	0
	Services			
12,830	Professional and Consultancy	10,500	42,850	0
30,577	Data Capture	30,700	29,700	59,700
0	Other	0	14,860	0
	Communications and Computing			
19,687	Postage	23,420	11,750	12,060
1,279	Telephones	1,620	1,190	1,310
0	Purchase of Equipment	110	0	0
0	Software	0	2,630	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
488	Insurance	480	470	470
	Expenses			
1,766	Staff Subsistence	1,490	1,530	1,550
8,779	Seminars and Courses	11,760	10,270	10,430
	Grants and Subscriptions			
7,391	Subscriptions to Professional Bodies	9,020	9,690	8,830
	Miscellaneous			
2,418	Other	1,950	1,950	2,000
	Capital Financing Costs			
105	Capital Charges	100	310	200
	Income			
(12,006)	Other	(10,500)	(33,150)	0
2,660,998	TOTAL NET EXPENDITURE	2,999,040	2,781,230	3,047,630

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
AFFORDABLE HOMES				
EXPENDITURE				
Employees				
2,101,607	Salaries	2,476,090	2,342,490	2,474,430
25,070	Appointment of New Staff	2,000	28,530	0
81,754	Agency Staff	20,700	154,480	10,000
4,936	Training	5,600	10,750	10,790
257	Other	0	0	0
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
111,069	Car Allowances	123,570	111,810	116,970
Supplies and Services				
1,395	Equipment, Furniture and Materials	4,660	2,170	2,820
675	Clothing and Laundry	1,060	840	940
8,015	Printing, Stationery and Office Exps	8,130	8,370	9,090
1,098	Books and Manuals	850	620	770
0	Bank Charges	0	0	0
Services				
49,828	Professional & Consultancy	15,200	45,030	13,500
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
9,763	Postage	12,500	9,670	9,600
6,102	Telephones	7,830	6,040	5,950
2,100	Purchase of Equipment	300	3,100	0
3,877	Software	3,000	8,110	2,200
0	Repairs and Maintenance	0	200	200
0	Rental & Operational Leases	0	890	1,800
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
1,334	Staff Subsistence	1,630	1,450	1,470
10,750	Seminars and Courses	20,420	21,450	17,440
Grants and Subscriptions				
6,885	Subscriptions to Professional Bodies	7,280	9,240	9,580
Miscellaneous				
19,740	Other	23,000	20,770	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(49,375)	Other	(64,510)	(46,090)	(27,440)
<u>2,396,880</u>	TOTAL NET EXPENDITURE	<u>2,669,310</u>	<u>2,739,920</u>	<u>2,660,110</u>

Actual 2007/08 £		Estimate 2008/09 £	Revised 2008/09 £	Estimate 2009/10 £
HEALTH AND ENVIRONMENTAL SERVICES				
EXPENDITURE				
Employees				
1,715,169	Salaries	1,894,890	1,887,610	2,013,870
19,302	Appointment of New Staff	12,500	6,280	12,500
7,787	Agency Staff	15,570	12,030	15,570
5,482	Training	9,830	8,330	7,110
1,224	Other	270	1,380	270
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
103,988	Car Allowances	123,330	119,280	122,340
Supplies and Services				
17,669	Equipment, Furniture and Materials	9,630	14,640	9,630
2,340	Clothing and Laundry	2,150	1,500	1,850
7,189	Printing, Stationery and Office Exps	6,460	7,550	6,600
3,532	Books and Manuals	3,280	2,900	3,280
11,284	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
2,824	Professional & Consultancy	5,450	16,830	5,430
0	Data Capture	0	0	0
14,882	Other	27,140	17,200	27,500
Communications and Computing				
8,299	Postage	8,800	7,690	8,130
4,378	Telephones	7,060	5,320	5,570
0	Purchase of Equipment	0	750	1,200
3,708	Software	1,600	1,840	1,390
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
2,905	Insurance	2,900	3,160	3,190
Expenses				
4,328	Staff Subsistence	3,000	3,520	3,320
23,835	Seminars and Courses	20,040	17,620	17,370
Grants and Subscriptions				
3,906	Subscriptions to Professional Bodies	6,220	5,600	5,880
Miscellaneous				
1,009	Other	750	840	4,940
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(221)	Other	(230)	(1,740)	(230)
<u>1,964,819</u>	TOTAL NET EXPENDITURE	<u>2,160,640</u>	<u>2,140,130</u>	<u>2,276,710</u>

PRECAUTIONARY ITEMS

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance Portfolio Holder and the Chief Executive to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

	Total Approved	Used in 2008/09 to Jan 09
	£	£
<u>Precautionary Items approved for 2008/09</u>		
Awarded Watercourses - emergency works	15,000	0
Awarded Watercourses - costs resulting from tendering the service	20,000	0
Waste Management Strategy - unknown costs dependant on chosen strategy	50,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Homelessness - additional accommodation	30,000	0
Employment Committee	10,000	0
Environmental Health Legal Costs	10,000	0
Standards Budget	68,720	0
District Elections - By-election costs	4,000	0
Total	<u>350,720</u>	<u>0</u>

Precautionary Items for 2009/10

	Total £
Awarded Watercourses - emergency works	15,000
Awarded Watercourses - costs resulting from tendering the service	20,000
Waste Management Strategy - unknown costs dependant on chosen strategy	50,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Homelessness - additional accommodation	100,000
Housing Futures - consultancy if a transfer is agreed	50,000
Employment Committee	10,000
Environmental Health Legal Costs	10,000
Planning Appeals and Inquiries	100,000
Standards Budget	68,720
District Elections - By-election costs	4,000
Total	<u>570,720</u>